

## Variants of SuDoKu as Useful Experimental Designs

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### Abstract

SuDoKu is an interesting combinatorial structure embedded within a Latin Square Design. It has gained popularity as a combinatorial puzzle as attested by many web sites. SuDoKu as an experimental design was introduced first by Subramani and Ponnuswamy (2009), who overlooked the fact that orthogonality of estimates was sacrificed. A corrected statistical analysis is provided in Saba and Sinha (2014) along with the underlying ANOVA Table for such designs based on SuDoKu and mutually orthogonal SuDoKu squares. Here, we construct a special subclass of cylindrical-shift SuDoKu designs that allow restrictions on combinations of certain factors, while simultaneously achieve greater orthogonality between other factors. We present an outline of data analysis for such designs. Finally, we construct mutually orthogonal cylindrical-shift SuDoKu squares.

**Key Words and Phrases:** ANOVA Models, CRD, RBD, LSD, Mutually Orthogonal LSD, SuDoKu, Mutually Orthogonal SuDoKu, Cylindrical-shift SuDoKu, Mutually Orthogonal Cylindrical-shift SuDoKu, Internal Blocking, Connected Design, Circulant Matrix

### 1. Introduction

The key reference to this article is Saba and Sinha [2014] wherein the basic properties of a SuDoKu as an experimental design have been presented. We believe there is much more into this fascinating combinatorial puzzle when viewed from an application perspective. We discuss some such practical issues while proposing SuDoKus to serve as experimental designs.

It is well-known that LSDs and their generalizations based on mutually orthogonal Latin squares (MOLS), viewed as experimental designs, go beyond the CRDs and RCBDs in simultaneously eliminating external sources of variation in the experimental units in an ANOVA set-up. Likewise, SuDoKu squares and their generalizations [using mutually orthogonal Su-

DoKu squares (MOSS)] as experimental designs, go one step beyond LSDs and their generalizations, and provide an extra dimension of utility as experimental designs. Thus, SuDoKu [abbreviated as SDK, pronounced as SuDoKu, not pronounced letter-by-letter] squares serve as ‘extensions’ of Latin Square Designs [LSDs]. These are different from the usual Graeco LSDs. The peculiarity of a SDK lies in the fact that in addition to incorporating variations due to Row, Column and Treatment components [as in an LSD], it also includes an ‘additional’ component of variation, referred to as ‘Internal Block Classification’ (IBC).

To set the tone of the discussion in this paper, we consider an LSD of order 9 and a related agricultural experiment involving 9 Suppliers [S]—represented by the 9 rows of the Latin Square, 9 Days [D]—represented by the 9 columns of the Latin Square, and 9 Machines [M]—represented by the letter (or number) symbols in the Latin Square. We assume the Machine effect contrasts to be the parameters of primary interest. Clearly, the LSD (which requires 81 experimental units) does provide orthogonal estimation of the three components of variation [each with 8 degrees of freedom (df)] and also of the experimental error [with 56 df].

Since a full set of 8 MOOLS of order 9 exist, we can as well incorporate a few additional components of variation, on top of those considered above. We may note in passing the following well-known fact: Since the incidence matrices of all pairwise components of variation are of the form  $\mathbf{J} = ((\mathbf{1}))$ , these components are simultaneously and orthogonally estimated. This is precisely the structural beauty of an LSD or of a Graeco LSD. However, the point to be noted is that we are also assuming additional experimental conditions, without even realizing it! For instance, in addition to Suppliers and Days if we also have Operators to handle the Machines along with possible operator-to-operator variation, we do require the availability of all operators on all days for a Graeco LSD to be implementable. In this case, we have orthogonal estimation of all four components of variation [each with 8 degrees of freedom (df)] and of the experimental error [with 48 df].

What if the operators are available only on a subset of days? Of course, we would like each one of them to handle each of the 9 machines in some way or another so that Machine-to-Machine variation can be estimated with maximum precision. A SDK, as an experimental design, provides a combinatorial solution to the above problem when the operators are believed to be available in teams of 3 on 3 consecutive days. Example 1 shows a popular SDK of order 9.

Example 1: A SDK of order 9

| $S \backslash D$ | $D_1$ | $D_2$  | $D_3$ | $D_4$ | $D_5$  | $D_6$ | $D_7$ | $D_8$  | $D_9$ |
|------------------|-------|--------|-------|-------|--------|-------|-------|--------|-------|
| $S_1$            | $M_1$ | $M_4$  | $M_7$ | $M_6$ | $M_2$  | $M_5$ | $M_9$ | $M_8$  | $M_3$ |
| $S_2$            | $M_9$ | $M_5$  | $M_8$ | $M_1$ | $M_7$  | $M_3$ | $M_4$ | $M_6$  | $M_2$ |
| $S_3$            | $M_2$ | $M_6$  | $M_3$ | $M_8$ | $M_9$  | $M_4$ | $M_5$ | $M_7$  | $M_1$ |
|                  |       | $Op_1$ |       |       | $Op_4$ |       |       | $Op_7$ |       |
| $S_4$            | $M_6$ | $M_9$  | $M_5$ | $M_2$ | $M_4$  | $M_8$ | $M_3$ | $M_1$  | $M_7$ |
| $S_5$            | $M_7$ | $M_1$  | $M_4$ | $M_9$ | $M_3$  | $M_6$ | $M_2$ | $M_5$  | $M_8$ |
| $S_6$            | $M_3$ | $M_8$  | $M_2$ | $M_5$ | $M_1$  | $M_7$ | $M_6$ | $M_4$  | $M_9$ |
|                  |       | $Op_2$ |       |       | $Op_5$ |       |       | $Op_8$ |       |
| $S_7$            | $M_5$ | $M_3$  | $M_1$ | $M_7$ | $M_6$  | $M_9$ | $M_8$ | $M_2$  | $M_4$ |
| $S_8$            | $M_4$ | $M_2$  | $M_6$ | $M_3$ | $M_8$  | $M_1$ | $M_7$ | $M_9$  | $M_5$ |
| $S_9$            | $M_8$ | $M_7$  | $M_9$ | $M_4$ | $M_5$  | $M_2$ | $M_1$ | $M_3$  | $M_6$ |
|                  |       | $Op_3$ |       |       | $Op_6$ |       |       | $Op_9$ |       |

Speculative sight of the SDK in Example 1 reveals that the Operators 1, 2, 3 are believed to be available on Days 1, 2, 3; likewise, Operators 4, 5, 6 are available on Days 4, 5, 6; and similarly Operators 7, 8, 9 are available on Days 7, 8, 9. Let us designate this specific type of operator availability as ‘Scenario (1)’. When this obtains, the SDK can be viewed as an ‘extension’ of the LSD and it entails orthogonal estimation of the Machine-to-Machine variations with full 8 df—in spite of the restricted availability of the 9 operators! See Saba and Sinha [2014] for technical details of the data analysis in a very general set-up for a SDK of order  $n = pq$  with as many ‘internal blocks’ of size  $p \times q$ , under Scenario (1). It may be noted that in a SDK design, Machines are orthogonal to Rows, Columns and also Operators. Therein lies the combinatorial beauty of a SDK design!

In contrast to the above scenario, we will discuss below some other meaningful alternative scenarios.

## 2. Operator availability: Different constraints

We propose to study variations of the typical SDK design of order 9 to meet the demands of practical situations to accommodate various forms of operator availability, and also to provide a comprehensive analysis of the underlying data under such availability constraints.

We start by noting that in a usual SDK of order 9, the df attributed to Machines is 8, whereas the df attributed to Rows [Suppliers] as well as to Columns [Days] are precisely 6 for pure contrasts and 2 for those contrasts that are ‘confounded’ with the Internal Blocks [Operators]. Also, the df attributed to Internal Blocks [Operators] is 4 for pure contrasts, derived through considerations of tetra differences, and the remaining 4 df are confounded with rows and columns, each with 2 df. The error df is  $(81 - 1) - (8 + 6 + 2 + 6 + 2 + 4) = 52$ .

See Saba and Sinha [2014] for details.

We ask if we could make available a special type of SDK with orthogonal estimation of one of the two components—Row or Column—in addition to the Machine component, even when there is a constraint on the operators' availability? [Note that orthogonal estimation of all three components amounts to using two Graeco Latin Squares of order 9 with unconstrained availability of all operators.] The answer to the restricted set-up is in the affirmative for the same constraint as mentioned above in Section 1 under Scenario (1). Below we display one such SDK design in Example 2.

Example 2: A SDK design of order 9 with orthogonal estimation of row (supplier) and machine effects and with operator availability as in Scenario (1)

| $S \setminus D$ | $D1$     | $D2$     | $D3$     | $D4$     | $D5$     | $D6$     | $D7$     | $D8$     | $D9$     |
|-----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| $S1$            | $M1, O1$ | $M2, O2$ | $M3, O3$ | $M4, O4$ | $M5, O5$ | $M6, O6$ | $M7, O7$ | $M8, O8$ | $M9, O9$ |
| $S2$            | $M4, O1$ | $M5, O2$ | $M6, O3$ | $M7, O4$ | $M8, O5$ | $M9, O6$ | $M1, O7$ | $M2, O8$ | $M3, O9$ |
| $S3$            | $M7, O1$ | $M8, O2$ | $M9, O3$ | $M1, O4$ | $M2, O5$ | $M3, O6$ | $M4, O7$ | $M5, O8$ | $M6, O9$ |
| $S4$            | $M2, O3$ | $M3, O1$ | $M1, O2$ | $M5, O6$ | $M6, O4$ | $M4, O5$ | $M8, O9$ | $M9, O7$ | $M7, O8$ |
| $S5$            | $M5, O3$ | $M6, O1$ | $M4, O2$ | $M8, O6$ | $M9, O4$ | $M7, O5$ | $M2, O9$ | $M3, O7$ | $M1, O8$ |
| $S6$            | $M8, O3$ | $M9, O1$ | $M7, O2$ | $M2, O6$ | $M3, O4$ | $M1, O5$ | $M5, O9$ | $M6, O7$ | $M4, O8$ |
| $S7$            | $M3, O2$ | $M1, O3$ | $M2, O1$ | $M6, O5$ | $M4, O6$ | $M5, O4$ | $M9, O8$ | $M7, O9$ | $M8, O7$ |
| $S8$            | $M6, O2$ | $M4, O3$ | $M5, O1$ | $M9, O5$ | $M7, O6$ | $M8, O4$ | $M3, O8$ | $M1, O9$ | $M2, O7$ |
| $S9$            | $M9, O2$ | $M7, O3$ | $M8, O1$ | $M3, O5$ | $M1, O6$ | $M2, O4$ | $M6, O8$ | $M4, O9$ | $M5, O7$ |

Example 2 affords orthogonal estimation of Row contrasts; that is, none of the row contrasts is confounded with internal blocks (operators). Therefore, in the ANOVA Table, SS due to Machines and Rows each carries 8 df, whereas SS due to Columns has 6 pure df and 2 df confounded with Operators. Operator SS will have 6 pure df in this case (with 2 df confounded with columns). Henceforth, we will use Rows and Suppliers (and also Columns and Days) interchangeably. The error df is  $(81 - 1) - (8 + 8 + 6 + 2 + 6) = 50$ .

Example 2 shows operator assignments when teams of 3 operators are available on non-overlapping clusters of 3 consecutive days, i.e., under Scenario (1). Clearly, both Operator and Machine assignments have been spread across all the 9 Suppliers to provide orthogonal estimation of Row contrasts.

Next, we propose to discuss some other scenarios of availability of the 9 operators in the above framework of an experimental design:

Scenario (2): Operator  $i$  is available on consecutive Days  $i, i + 1, i + 2$  (modulo 9);  $1 \leq i \leq 9$ ;

Scenario (3): Operator  $i$  is available on alternate Days  $i, i + 2, i + 4$  (modulo 9);  $1 \leq i \leq 9$ .

**Scenario (2):** First note that in the usual SDK of order 9 [Example 1 above], we must ‘right-shift’ Operator 2 by a day in order to accommodate her availability on Days 2, 3, 4 (still letting her work with Suppliers 4, 5, 6). But this implies that Operator 2 would work on different machines with unequal frequencies given by Machine(frequency): 1(1), 2(2), 4(1), 5(2), 8(1), 9(2). More specifically, Operator 2 would totally skip Machines 3, 6, 7; while she would work once on Machines 1, 4, 7 and twice on Machines 2, 5, 9. Consequently, it would not be possible to estimate Machine effects orthogonally to Operator effects.

In order to avoid this situation, we need a special type of SDK which will satisfy the above requirement on the availability of Operators and at the same time allow orthogonal estimation of all Machine effect contrasts. Indeed such a SDK exists, and it is displayed in Example 3 below. This is how it is constructed: First, superimpose the operator assignment of Example 1 on to the machine allocation of Example 2. Next, keep Operators 1, 4, 7 unchanged, but shift Operators 2, 5, 8 by a day (with the understanding that Operator 8 is assigned to work on Days 8, 9, 1), and shift Operators 3, 6, 9 by two days (so that Operator 9 works on Days 9, 1, 2).

Example 3: A SDK of order 9, when operators are available on consecutive days

| $S \setminus D$ | $D_1$      | $D_2$      | $D_3$      | $D_4$      | $D_5$      | $D_6$      | $D_7$      | $D_8$      | $D_9$      |
|-----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| $S_1$           | $M_1, O_1$ | $M_2, O_1$ | $M_3, O_1$ | $M_4, O_4$ | $M_5, O_4$ | $M_6, O_4$ | $M_7, O_7$ | $M_8, O_7$ | $M_9, O_7$ |
| $S_2$           | $M_4, O_1$ | $M_5, O_1$ | $M_6, O_1$ | $M_7, O_4$ | $M_8, O_4$ | $M_9, O_4$ | $M_1, O_7$ | $M_2, O_7$ | $M_3, O_7$ |
| $S_3$           | $M_7, O_1$ | $M_8, O_1$ | $M_9, O_1$ | $M_1, O_4$ | $M_2, O_4$ | $M_3, O_4$ | $M_4, O_7$ | $M_5, O_7$ | $M_6, O_7$ |
| $S_4$           | $M_2, O_8$ | $M_3, O_2$ | $M_1, O_2$ | $M_5, O_2$ | $M_6, O_5$ | $M_4, O_5$ | $M_8, O_5$ | $M_9, O_8$ | $M_7, O_8$ |
| $S_5$           | $M_5, O_8$ | $M_6, O_2$ | $M_4, O_2$ | $M_8, O_2$ | $M_9, O_5$ | $M_7, O_5$ | $M_2, O_5$ | $M_3, O_8$ | $M_1, O_8$ |
| $S_6$           | $M_8, O_8$ | $M_9, O_2$ | $M_7, O_2$ | $M_2, O_2$ | $M_3, O_5$ | $M_1, O_5$ | $M_5, O_5$ | $M_6, O_8$ | $M_4, O_8$ |
| $S_7$           | $M_3, O_9$ | $M_1, O_9$ | $M_2, O_3$ | $M_6, O_3$ | $M_4, O_3$ | $M_5, O_6$ | $M_9, O_6$ | $M_7, O_6$ | $M_8, O_9$ |
| $S_8$           | $M_6, O_9$ | $M_4, O_9$ | $M_5, O_3$ | $M_9, O_3$ | $M_7, O_3$ | $M_8, O_6$ | $M_3, O_6$ | $M_1, O_6$ | $M_2, O_9$ |
| $S_9$           | $M_9, O_9$ | $M_7, O_9$ | $M_8, O_3$ | $M_3, O_3$ | $M_1, O_3$ | $M_2, O_6$ | $M_6, O_6$ | $M_4, O_6$ | $M_5, O_9$ |

We call the SDK in Example 3 a ‘cylindrical-shift SDK’ (CSDK) of order 9 (this name will be made clearer in Section 3). The use of this CSDK as an experimental design provides orthogonal estimation of all Machine effects. See Appendix A for an outline of analysis for this CSDK design.

What about estimation of Row/Column/Operator effects? In Example 3, operator effect is not orthogonal to either row or column. Is it possible to satisfy the above requirements on the operators’ availability and at the same time provide orthogonal estimation of Operator and one other effect [Row/Column]? The answer is in the affirmative, and we get an ‘improved’ operator assignment displayed in Example 4 below. We will explain in Section 4 how we obtain the CSDK of Example 4.

Example 4: A cylindrical-shift SDK of order 9, when operators are available on consecutive days, making operator orthogonal to supplier

| $S \setminus D$ | $D_1$      | $D_2$      | $D_3$      | $D_4$      | $D_5$      | $D_6$      | $D_7$      | $D_8$      | $D_9$      |
|-----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| $S_1$           | $M_1, O_1$ | $M_2, O_2$ | $M_3, O_3$ | $M_4, O_4$ | $M_5, O_5$ | $M_6, O_6$ | $M_7, O_7$ | $M_8, O_8$ | $M_9, O_9$ |
| $S_2$           | $M_4, O_1$ | $M_5, O_2$ | $M_6, O_3$ | $M_7, O_4$ | $M_8, O_5$ | $M_9, O_6$ | $M_1, O_7$ | $M_2, O_8$ | $M_3, O_9$ |
| $S_3$           | $M_7, O_1$ | $M_8, O_2$ | $M_9, O_3$ | $M_1, O_4$ | $M_2, O_5$ | $M_3, O_6$ | $M_4, O_7$ | $M_5, O_8$ | $M_6, O_9$ |
| $S_4$           | $M_2, O_9$ | $M_3, O_1$ | $M_1, O_2$ | $M_5, O_3$ | $M_6, O_4$ | $M_4, O_5$ | $M_8, O_6$ | $M_9, O_7$ | $M_7, O_8$ |
| $S_5$           | $M_5, O_9$ | $M_6, O_1$ | $M_4, O_2$ | $M_8, O_3$ | $M_9, O_4$ | $M_7, O_5$ | $M_2, O_6$ | $M_3, O_7$ | $M_1, O_8$ |
| $S_6$           | $M_8, O_9$ | $M_9, O_1$ | $M_7, O_2$ | $M_2, O_3$ | $M_3, O_4$ | $M_1, O_5$ | $M_5, O_6$ | $M_6, O_7$ | $M_4, O_8$ |
| $S_7$           | $M_3, O_8$ | $M_1, O_9$ | $M_2, O_1$ | $M_6, O_2$ | $M_4, O_3$ | $M_5, O_4$ | $M_9, O_5$ | $M_7, O_6$ | $M_8, O_7$ |
| $S_8$           | $M_6, O_8$ | $M_4, O_9$ | $M_5, O_1$ | $M_9, O_2$ | $M_7, O_3$ | $M_8, O_4$ | $M_3, O_5$ | $M_1, O_6$ | $M_2, O_7$ |
| $S_9$           | $M_9, O_8$ | $M_7, O_9$ | $M_8, O_1$ | $M_3, O_2$ | $M_1, O_3$ | $M_2, O_4$ | $M_6, O_5$ | $M_4, O_6$ | $M_5, O_7$ |

Naturally, for the CSDK of Example 4 with this improved operator assignment, the SS for Machines and Rows are still orthogonal, each with 8 df. As in Example 3, Machines and Columns are still orthogonal. But now, Operators and Rows are also orthogonal. What about Operators and Columns? In Appendix A, we provide the analysis of this non-orthogonal, but connected operator-day design—viewed as a block design! We discuss more about connectedness in Appendix B.

**Remark 1.** Note that Examples 3 and 4 are derived from the ‘key’ SDK in Example 2 simply by proper placement of the operators across the row-column combinations. We believe very few SDK’s are amenable to this kind of cylindrical-shift property. Surely, the SDK in Example 1 fails to preserve any such property.

**Scenario (3):** Here we want to accommodate ‘alternate day availability’ of each operator (modulo 9). In Example 5 below we provide a CSDK square of order 9 with the following two properties: (i) Operator availability on alternative days, and (ii) Row effects are still orthogonal to Operators. In fact, the Machine allocation in Example 5 is exactly the same as in Examples 2, 3, 4. Again, in Appendix A, we provide the analysis of this design.

Example 5: A cylindrical-shift SDK of Order 9 when operators are available on alternate days, making operator orthogonal to supplier

| $S \setminus D$ | $D_1$      | $D_2$      | $D_3$      | $D_4$      | $D_5$      | $D_6$      | $D_7$      | $D_8$      | $D_9$      |
|-----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| $S_1$           | $M_1, O_1$ | $M_2, O_2$ | $M_3, O_3$ | $M_4, O_4$ | $M_5, O_5$ | $M_6, O_6$ | $M_7, O_7$ | $M_8, O_8$ | $M_9, O_9$ |
| $S_2$           | $M_4, O_1$ | $M_5, O_2$ | $M_6, O_3$ | $M_7, O_4$ | $M_8, O_5$ | $M_9, O_6$ | $M_1, O_7$ | $M_2, O_8$ | $M_3, O_9$ |
| $S_3$           | $M_7, O_1$ | $M_8, O_2$ | $M_9, O_3$ | $M_1, O_4$ | $M_2, O_5$ | $M_3, O_6$ | $M_4, O_7$ | $M_5, O_8$ | $M_6, O_9$ |
| $S_4$           | $M_2, O_6$ | $M_3, O_7$ | $M_1, O_8$ | $M_5, O_9$ | $M_6, O_1$ | $M_4, O_2$ | $M_8, O_3$ | $M_9, O_4$ | $M_7, O_5$ |
| $S_5$           | $M_5, O_6$ | $M_6, O_7$ | $M_4, O_8$ | $M_8, O_9$ | $M_9, O_1$ | $M_7, O_2$ | $M_2, O_3$ | $M_3, O_4$ | $M_1, O_5$ |
| $S_6$           | $M_8, O_6$ | $M_9, O_7$ | $M_7, O_8$ | $M_2, O_9$ | $M_3, O_1$ | $M_1, O_2$ | $M_5, O_3$ | $M_6, O_4$ | $M_4, O_5$ |
| $S_7$           | $M_3, O_8$ | $M_1, O_9$ | $M_2, O_1$ | $M_6, O_2$ | $M_4, O_3$ | $M_5, O_4$ | $M_9, O_5$ | $M_7, O_6$ | $M_8, O_7$ |
| $S_8$           | $M_6, O_8$ | $M_4, O_9$ | $M_5, O_1$ | $M_9, O_2$ | $M_7, O_3$ | $M_8, O_4$ | $M_3, O_5$ | $M_1, O_6$ | $M_2, O_7$ |
| $S_9$           | $M_9, O_8$ | $M_7, O_9$ | $M_8, O_1$ | $M_3, O_2$ | $M_1, O_3$ | $M_2, O_4$ | $M_6, O_5$ | $M_4, O_6$ | $M_5, O_7$ |

### 3. CSDK of order $15 = 5 \times 3$ with operator availability constraints

A SDK of order 15 is not hard to find or construct. See Example 6 below. With a  $5 \times 3$  internal block classification, it provides a solution to an experimental scenario involving 15 rows [Suppliers], 15 columns [Days], 15 treatments [Machines] and 15 Operators—with the stipulation that 3 operators are available in each of the five non-overlapping clusters of 3 consecutive days; namely, Days 1–3, 4–6, 7–9, 10–12, 13–15. In this SDK, viewed as an experimental design, Machines are orthogonal to all other classifications. But Operators are confounded with Suppliers [2 df] and Days [4 df], and we have only 8 df available for ‘pure’ operator effects. Suppliers account for 12 df on pure SS and 2 df on SS confounded with the Operators. Days account for 10 df on pure SS and the remaining 4 df on SS confounded with the Operators. The error df is  $(15^2 - 1) - (14 + 12 + 2 + 10 + 4 + 8) = 174$ . That is the typical scenario if one starts with an arbitrary SDK of order 15.

Example 6: A SDK of Order 15

| $S \setminus D$ | $D_1$ | $D_2$  | $D_3$ | $D_4$ | $D_5$  | $D_6$ | $D_7$ | $D_8$  | $D_9$ | $D_{10}$ | $D_{11}$  | $D_{12}$ | $D_{13}$ | $D_{14}$  | $D_{15}$ |
|-----------------|-------|--------|-------|-------|--------|-------|-------|--------|-------|----------|-----------|----------|----------|-----------|----------|
| $S_1$           | 2     | 9      | 15    | 11    | 13     | 4     | 1     | 14     | 12    | 8        | 3         | 10       | 5        | 6         | 7        |
| $S_2$           | 10    | 14     | 4     | 1     | 7      | 5     | 8     | 2      | 9     | 11       | 13        | 6        | 12       | 3         | 15       |
| $S_3$           | 1     | 12     | 11    | 9     | 2      | 3     | 6     | 10     | 7     | 14       | 15        | 5        | 8        | 4         | 13       |
| $S_4$           | 13    | 6      | 5     | 10    | 8      | 14    | 3     | 4      | 15    | 1        | 7         | 12       | 9        | 11        | 2        |
| $S_5$           | 7     | 3      | 8     | 15    | 12     | 6     | 13    | 11     | 5     | 9        | 4         | 2        | 1        | 14        | 10       |
|                 |       | $Op_1$ |       |       | $Op_4$ |       |       | $Op_7$ |       |          | $Op_{10}$ |          |          | $Op_{13}$ |          |
| $S_6$           | 8     | 11     | 14    | 12    | 10     | 15    | 4     | 7      | 6     | 2        | 5         | 1        | 13       | 9         | 3        |
| $S_7$           | 15    | 2      | 6     | 13    | 1      | 11    | 9     | 3      | 10    | 12       | 8         | 4        | 7        | 5         | 14       |
| $S_8$           | 4     | 13     | 10    | 5     | 6      | 9     | 2     | 1      | 11    | 7        | 14        | 3        | 15       | 12        | 8        |
| $S_9$           | 9     | 5      | 12    | 7     | 3      | 2     | 15    | 8      | 14    | 13       | 10        | 11       | 4        | 1         | 6        |
| $S_{10}$        | 3     | 1      | 7     | 4     | 14     | 8     | 5     | 12     | 13    | 6        | 9         | 15       | 2        | 10        | 11       |
|                 |       | $Op_2$ |       |       | $Op_5$ |       |       | $Op_8$ |       |          | $Op_{11}$ |          |          | $Op_{14}$ |          |
| $S_{11}$        | 6     | 10     | 2     | 3     | 11     | 13    | 7     | 15     | 1     | 4        | 12        | 9        | 14       | 8         | 5        |
| $S_{12}$        | 11    | 7      | 9     | 14    | 5      | 1     | 12    | 13     | 2     | 10       | 6         | 8        | 3        | 15        | 4        |
| $S_{13}$        | 12    | 4      | 3     | 2     | 15     | 7     | 11    | 6      | 8     | 5        | 1         | 14       | 10       | 13        | 9        |
| $S_{14}$        | 5     | 8      | 1     | 6     | 4      | 10    | 14    | 9      | 3     | 15       | 2         | 13       | 11       | 7         | 12       |
| $S_{15}$        | 14    | 15     | 13    | 8     | 9      | 12    | 10    | 5      | 4     | 3        | 11        | 7        | 6        | 2         | 1        |
|                 |       | $Op_3$ |       |       | $Op_6$ |       |       | $Op_9$ |       |          | $Op_{12}$ |          |          | $Op_{15}$ |          |

We ask whether it is possible to construct a SDK of order 15 with the property that Operator is orthogonal to Supplier, even though Operators have restricted availability as in Scenario (1): Operators 1–3 available on Days 1–3, Operators 4–6 available on Days 4–6, etc. Below we show the (machine, operator) combination in each (supplier, day) combination, so that Operator is orthogonal to Supplier (Row). The affirmative answer is given in Examples 7 below.

Example 7: A CSDK design of Order 15 showing (machine, operator) assignment within (supplier, day) combination with Operator orthogonal to Supplier, when teams of 3 operators are available on clusters of 3 days

| $S \setminus D$ | $D_1$ | $D_2$ | $D_3$ | $D_4$ | $D_5$ | $D_6$ | $D_7$ | $D_8$ | $D_9$ | $D_{10}$ | $D_{11}$ | $D_{12}$ | $D_{13}$ | $D_{14}$ | $D_{15}$ |
|-----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|----------|----------|----------|----------|----------|
| $S_1$           | 1, 1  | 2, 2  | 3, 3  | 4, 4  | 5, 5  | 6, 6  | 7, 6  | 8, 8  | 9, 9  | 10, 10   | 11, 11   | 12, 12   | 13, 13   | 14, 14   | 15, 15   |
| $S_2$           | 4, 1  | 5, 2  | 6, 3  | 7, 4  | 8, 5  | 9, 6  | 10, 6 | 11, 8 | 12, 9 | 13, 10   | 14, 11   | 15, 12   | 1, 13    | 2, 14    | 3, 15    |
| $S_3$           | 7, 1  | 8, 2  | 9, 3  | 10, 4 | 11, 5 | 12, 6 | 13, 6 | 14, 8 | 15, 9 | 1, 10    | 2, 11    | 3, 12    | 13, 13   | 14, 14   | 15, 15   |
| $S_4$           | 10, 1 | 11, 2 | 12, 3 | 13, 4 | 14, 5 | 15, 6 | 1, 6  | 2, 8  | 3, 9  | 4, 10    | 5, 11    | 6, 12    | 7, 13    | 8, 14    | 9, 15    |
| $S_5$           | 13, 1 | 14, 2 | 15, 3 | 1, 4  | 2, 5  | 3, 6  | 4, 6  | 5, 8  | 6, 9  | 7, 10    | 8, 11    | 9, 12    | 10, 13   | 11, 14   | 12, 15   |
| $S_6$           | 2, 3  | 3, 1  | 1, 2  | 5, 6  | 6, 4  | 4, 5  | 8, 9  | 9, 7  | 7, 8  | 11, 12   | 12, 10   | 10, 11   | 14, 15   | 15, 13   | 13, 14   |
| $S_7$           | 5, 3  | 6, 1  | 4, 2  | 8, 6  | 9, 4  | 7, 5  | 11, 9 | 12, 7 | 10, 8 | 14, 12   | 15, 10   | 13, 11   | 2, 15    | 3, 13    | 1, 14    |
| $S_8$           | 8, 3  | 9, 1  | 7, 2  | 11, 6 | 12, 4 | 10, 5 | 14, 9 | 15, 7 | 13, 8 | 2, 12    | 3, 10    | 1, 11    | 5, 15    | 6, 13    | 4, 14    |
| $S_9$           | 11, 3 | 12, 1 | 10, 2 | 14, 6 | 15, 4 | 13, 5 | 2, 9  | 3, 7  | 1, 8  | 5, 12    | 6, 10    | 4, 11    | 8, 15    | 9, 13    | 7, 14    |
| $S_{10}$        | 14, 3 | 15, 1 | 13, 2 | 2, 6  | 3, 4  | 1, 5  | 5, 9  | 6, 7  | 4, 8  | 8, 12    | 9, 10    | 7, 11    | 11, 15   | 12, 13   | 10, 14   |
| $S_{11}$        | 3, 2  | 1, 3  | 2, 1  | 6, 5  | 4, 6  | 5, 4  | 9, 8  | 7, 9  | 8, 7  | 12, 11   | 10, 12   | 11, 10   | 15, 14   | 13, 15   | 14, 13   |
| $S_{12}$        | 6, 2  | 4, 3  | 5, 1  | 9, 5  | 7, 6  | 8, 4  | 12, 8 | 10, 9 | 11, 7 | 15, 11   | 13, 12   | 14, 10   | 3, 14    | 1, 15    | 2, 13    |
| $S_{13}$        | 9, 2  | 7, 3  | 8, 1  | 12, 5 | 10, 6 | 11, 4 | 15, 8 | 13, 9 | 14, 7 | 3, 11    | 1, 12    | 2, 10    | 6, 14    | 4, 15    | 5, 13    |
| $S_{14}$        | 12, 2 | 10, 3 | 11, 1 | 15, 5 | 13, 6 | 14, 4 | 3, 8  | 1, 9  | 2, 7  | 6, 11    | 4, 12    | 5, 10    | 9, 14    | 7, 15    | 8, 13    |
| $S_{15}$        | 15, 2 | 13, 3 | 14, 1 | 3, 5  | 1, 6  | 2, 4  | 6, 8  | 4, 9  | 5, 7  | 9, 11    | 7, 12    | 8, 10    | 12, 14   | 10, 15   | 11, 13   |

Note that the machine allocation matrix (ignoring the operator assignment) has the following ‘cylindrical-shift’ property: Fold the machine allocation SDK square so that the left edge and the right edge are joined together to form a (vertical) cylinder. Cut this cylinder into  $q$  equal small (vertical) cylinders consisting of  $p$  contiguous rows each. Then any contiguous  $p \times q$  sub-matrix on any small (vertical) cylinder contains all machines exactly once! We call such a machine allocation matrix a *cylindrical-shift* SuDoKu (CSDK) square.

Let us illustrate the cylindrical-shift property of machine allocation in Example 7. Consider only the last  $p = 5$  contiguous rows in Example 7. Then any three contiguous columns in this portion of the machine allocation matrix, such as columns (1, 2, 3), (2, 3, 4),  $\dots$ , (14, 15, 1), (15, 1, 2), contain all machines exactly once! A few such contiguous columns are shown below,

Example 7 (continued): Illustrating the cylindrical-shift property of machine allocation:  
For instance, Columns (5, 6, 7), (9, 10, 11), (14, 15, 1) contain all machines exactly once

| $S \setminus D$ | $D_1$     | $D_2$ | $D_3$ | $D_4$ | $D_5$             | $D_6$ | $D_7$ | $D_8$ | $D_9$     | $D_{10}$            | $D_{11}$  | $D_{12}$ | $D_{13}$ | $D_{14}$  | $D_{15}$  |  |
|-----------------|-----------|-------|-------|-------|-------------------|-------|-------|-------|-----------|---------------------|-----------|----------|----------|-----------|-----------|--|
| $S_{11}$        | <b>3</b>  | 1     | 2     | 6     | 4                 | 5     | 9     | 7     | 8         | <i>12</i>           | <i>10</i> | 11       | 15       | <b>13</b> | <b>14</b> |  |
| $S_{12}$        | <b>6</b>  | 4     | 5     | 9     | 7                 | 8     | 12    | 10    | <i>11</i> | <i>15</i>           | <i>13</i> | 14       | 3        | <b>1</b>  | <b>2</b>  |  |
| $S_{13}$        | <b>9</b>  | 7     | 8     | 12    | 10                | 11    | 15    | 13    | <i>14</i> | <i>3</i>            | <i>1</i>  | 2        | 6        | <b>4</b>  | <b>5</b>  |  |
| $S_{14}$        | <b>12</b> | 10    | 11    | 15    | 13                | 14    | 3     | 1     | <i>2</i>  | <i>6</i>            | <i>4</i>  | 5        | 9        | <b>7</b>  | <b>8</b>  |  |
| $S_{15}$        | <b>15</b> | 13    | 14    | 3     | 1                 | 2     | 6     | 4     | <i>5</i>  | <i>9</i>            | <i>7</i>  | 8        | 12       | <b>10</b> | <b>11</b> |  |
|                 |           |       |       |       | (Columns 5, 6, 7) |       |       |       |           | (Columns 9, 10, 11) |           |          |          |           |           |  |

In fact, a similar horizontal cylindrical-shift property exists if we fold the machine allocation SDK square so that the top edge and the bottom edge are joined together to form a horizontal



cylinder, and then cut this cylinder into  $p$  equal small horizontal cylinders consisting of  $q$  contiguous columns each. In this case, any contiguous  $p \times q$  sub-matrix on any small horizontal cylinder contains all machines exactly once! As marvelous as this horizontal cylindrical-shift property is, we will only utilize the vertical cylindrical-shift property for operator allocation.

This CSDK square (of machine allocation) is within the framework of the above availability constraints of the Operators, and yet Operator assignment can be made orthogonal to Supplier classification. When in a CSDK square such an operator assignment is made orthogonal to suppliers we call it a CSDK design. Naturally, this is more desirable; and we can work out a joint analysis of Days versus Operators in the standard format of a block design as was done for the case of CSDK design of order 9.

In the layout of Example 7, Operators 1–3 are available together as a team on a cluster of Days 1–3, etc. Consequently, Days and Operators are confounded and the resulting design is disconnected (for example, an elementary contrast between effects of Operators in different teams is not estimable). Can we develop a Operator-Day connected design (that is, all operator contrasts are estimable) preserving Operator-Supplier orthogonality? Towards this, we consider two scenarios of operator availability across days, as were presented above.

Scenario (2): Operator  $i$  is available on consecutive Days  $i, i+1, i+2$  (modulo 15);  $1 \leq i \leq 15$ ;

Scenario (3): Operator  $i$  is available on alternate Days  $i, i+2, i+4$  (modulo 15);  $1 \leq i \leq 15$ .

To save space we present below only Rows 1, 6, 11 of the CSDK design. The rest of the rows are developed as in Example 7. That is, in the  $k$ -th row ( $k = 1, 2, 3, 4$ ) after a displayed row, the label of the machine is  $3k$  larger than the label of the machine in the given row (modulo 15), while the operator is the same as the operator in the given row.

Example 8: A CSDK of Order 15 showing (machine, operator) allocation for Supplier Groups 1(S1–S5), 2(S6–S10), 3(S11–S15) with Operator orthogonal to Supplier, when operators are available on ‘consecutive days’ per Scenario (2)

| $G \setminus D$ | D1    | D2    | D3   | D4   | D5   | D6   | D7   | D8   | D9   | D10    | D11    | D12    | D13    | D14    | D15    |
|-----------------|-------|-------|------|------|------|------|------|------|------|--------|--------|--------|--------|--------|--------|
| G1              | 1, 1  | 2, 2  | 3, 3 | 4, 4 | 5, 5 | 6, 6 | 7, 6 | 8, 8 | 9, 9 | 10, 10 | 11, 11 | 12, 12 | 13, 13 | 14, 14 | 15, 15 |
| G2              | 2, 15 | 3, 1  | 1, 2 | 5, 3 | 6, 4 | 4, 5 | 8, 6 | 9, 7 | 7, 8 | 11, 9  | 12, 10 | 10, 11 | 14, 12 | 15, 13 | 13, 14 |
| G3              | 3, 14 | 1, 15 | 2, 1 | 6, 2 | 4, 3 | 5, 4 | 9, 5 | 7, 6 | 8, 7 | 12, 8  | 10, 9  | 11, 10 | 15, 11 | 13, 12 | 14, 13 |

Example 9: A CSDK of Order 15 showing (machine, operator) for Suppliers Groups 1(S1–S5), 2(S6–S10), 3(S11–S15) with Operator orthogonal to Supplier, when operators are available on ‘alternate days’ per Scenario (3)

| $G \setminus D$ | $D1$   | $D2$   | $D3$   | $D4$  | $D5$ | $D6$ | $D7$ | $D8$ | $D9$ | $D10$  | $D11$  | $D12$  | $D13$  | $D14$  | $D15$  |
|-----------------|--------|--------|--------|-------|------|------|------|------|------|--------|--------|--------|--------|--------|--------|
| $G1$            | 1, 1   | 2, 2   | 3, 3   | 4, 4  | 5, 5 | 6, 6 | 7, 6 | 8, 8 | 9, 9 | 10, 10 | 11, 11 | 12, 12 | 13, 13 | 14, 14 | 15, 15 |
| $G2$            | 14, 12 | 15, 13 | 13, 14 | 2, 15 | 3, 1 | 1, 2 | 5, 3 | 6, 4 | 4, 5 | 8, 6   | 9, 7   | 7, 8   | 11, 9  | 12, 10 | 10, 11 |
| $G3$            | 3, 14  | 1, 15  | 2, 1   | 6, 2  | 4, 3 | 5, 4 | 9, 5 | 7, 6 | 8, 7 | 12, 8  | 10, 9  | 11, 10 | 15, 11 | 13, 12 | 14, 13 |

#### 4. CSDK design of order $n = p \times q$ with operator availability constraints

We describe here the construction of a CSDK design of order  $n = pq$  with internal blocks of size  $p \times q$ . We exhibit the machine allocation within each (supplier, day) combination, and also the operator assignment which accommodates their availability constraints.

We desire the following features of the design: (1) Operator versus Supplier [Row] orthogonality, (2) Operator versus Days [Columns] connectedness, and (3) all three factors [Operators/Suppliers/Days] orthogonal to Machines [Treatments]. As we noted in the two earlier sections, an arbitrary SDK fails to achieve these properties. We will choose a CSDK square and assign operators carefully to construct a CSDK *design* that attains the above features.

We assume that  $q \geq 3, q \neq 6$ . For such a  $q$ , it is well known [see Bose, Srikhande and Parker (1960)] that there exists a pair of orthogonal Latin Squares  $(L_0^q, L_1^q)$  of order  $q$ . Of course, a Latin Square  $M_1^p$  of order  $p$  always exists.

We write down the machine numbers in a  $p \times q$  rectangular array  $K$  in the natural order row-by-row. That is, the rows of  $K$  are:  $K_{1*} = (1, 2, \dots, q); K_{2*} = (q+1, q+2, \dots, 2q); \dots; K_{p*} = ((p-1)q+1, (p-1)q+2, \dots, pq = n)$ . Next, we write down the Latin square  $M_1^p$  using symbols  $\{1, 2, \dots, p\}$  in standard form (that is, the symbols are in the natural order in the first row). Now replace each symbol  $i$  by the row vector  $K_{i*} = ((i-1)q+1, (i-1)q+2, \dots, iq)$ , to construct a  $p \times pq = n$  array of numbers  $A$ , say. Note that the top row of  $A$  consists of numbers  $1, 2, 3, \dots, n$  in the natural order. Let  $A_{*1}, A_{*2}, \dots, A_{*n}$  denote the columns of  $A$ .

Next, we write down the Latin square  $L_1^q$  using symbols  $\{1, 2, \dots, q\}$  in standard form; then we concatenate to its right the **same** Latin square  $L_1^q$ , but written using symbols  $\{q+1, q+2, \dots, 2q\}$  in standard form; and so on until we concatenate the  $p$ -th copy of the **same** Latin square  $L_1^q$  written using symbols  $\{(p-1)q+1, (p-1)q+2, \dots, pq\}$  in standard form. Thus we have a  $q \times pq = q \times n$  array of symbols  $\{1, 2, \dots, n\}$ . Finally, we replace each symbol  $j$  by the entire column  $A_{*j}$ , for  $1 \leq j \leq n$  to obtain an  $n \times n$  array  $V$  showing machine

allocation in each cell (that is, in each combination of supplier (row) and day (column)). In Theorem 1, we establish that  $V$  is a CSDK square.

**Theorem 1** The array  $V$  obtained as above using  $K, M_1^p, L_1^q$  is a CSDK square using symbols  $\{1, 2, 3, \dots, n\}$ .

**Proof.** First note that since each row of  $M_1^p$  contains all symbols  $1, 2, \dots, p$ , each row of  $A$  is a concatenation of some permutation of all rows of  $K$ , and hence a permutation of all symbols  $\{1, 2, 3, \dots, n\}$ . Next, note that no two rows of  $A$  have any matching symbol since all symbols within each column of  $A$  are different. Also, note that  $A$  is a  $1 \times p$  block matrix with the  $j$ -th block given by a permutation of all  $p$  rows of  $K$  according to the  $j$ -th column of Latin square  $M_1^p$ . Hence, each of the  $p$  blocks of  $A$  consists of all symbols  $\{1, 2, 3, \dots, n\}$  in  $K$ .

Next, note that  $V$  is a  $q \times p$  block matrix with top row of this block matrix given by  $A$ , and the  $(k, l)$ -th block of  $V$  is given by a permutation of columns in the  $(1, l)$ -th block of  $V$  for every  $k \leq q$  and every  $l \leq p$ . This ensures all rows of  $V$  are permutations of  $\{1, 2, 3, \dots, n\}$ , no two rows within the  $k$ -th row-block of  $V$  have any matching symbol, and all blocks consist of symbols  $\{1, 2, 3, \dots, n\}$ . Also, since  $L_1^q$  is a Latin square, no two rows in different row-blocks  $k, k'$  have any matching element, and all columns of  $V$  are permutations of  $\{1, 2, 3, \dots, n\}$ . Thus,  $V$  is a SDK square.

The (vertical) cylindrical-shift property of  $V$  follows from the fact that the rows of  $K$  are *identical (modulo  $q$ )*. Hence,  $V$  is a CSDK square. Q.E.D.

To complete the CSDK design it now remains to prescribe the operator assignment in each cell according as their availability in three different scenarios: (1) A team of  $q$  operators are available in each non-overlapping set of  $q$  days, (2) Operator  $i$  is available on  $q$  consecutive days  $(i, i + 1, \dots, i + q - 1)$  (modulo  $n$ ); and (3) Operator  $i$  is available on days  $(i, i + d_1, i + d_2, \dots, i + d_{q-1})$  (modulo  $n$ ). We refer to such operator assignment in Scenario (3) as design  $\mathbf{d} = (0, d_1, d_2, \dots, d_{q-1})$ . Note that Scenario (2) is a special case of Scenario (3) in which  $d_k = k$ , or  $\mathbf{d} = (0, 1, 2, \dots, q - 1)$ . Also note that design  $\mathbf{d} = (0, p, 2p, \dots, (q - 1)p)$  in Scenario (3) reduces to Scenario (1) if we renumber the days and the operators in design  $\mathbf{d}$  as follows:

$$\begin{pmatrix} 1 & p+1 & \dots & (q-1)p+1 \\ 2 & p+2 & \dots & (q-1)p+2 \\ \dots & \dots & \dots & \dots \\ p & 2p & \dots & qp \end{pmatrix} \longrightarrow \begin{pmatrix} 1 & 2 & \dots & q \\ q+1 & q+2 & \dots & 2q \\ \dots & \dots & \dots & \dots \\ (p-1)q+1 & (p-1)q+2 & \dots & qp \end{pmatrix}$$

Of course, in Scenario (1), one operator is assigned in each internal block, which causes operator-supplier non-orthogonality. In Scenarios (2) and (3) in order to achieve operator-supplier orthogonality, we shall further assume that design  $\mathbf{d}$  is such that  $\{0, d_1, d_2, \dots, d_{q-1}\}$  are distinct modulo  $q$ . This condition certainly holds true in Scenario (2). [When this condition is violated, operator assignment becomes more complicated. We will not address the operator allocation in such a case, except to give an illustration in (3b) of Example 10 below.]

We write down the Latin square  $L_0^q$ , which is orthogonal to the Latin square  $L_1^q$ , using symbols  $\{1, 2, \dots, q\}$  in standard form. We concatenate  $p$  identical copies of this  $q \times q$  array  $L_0^q$  to obtain a  $q \times qp = q \times n$  array  $B = (b_{hi})$ , say, written using symbols  $\{1, 2, \dots, q\}$ . For each  $i \leq n$ , identify the columns corresponding to the days when operator  $i$  is available according to the different scenarios, and replace the symbol  $b_{1i}$  in **these  $q$  identified** columns by operator  $i$ . Since  $\{0, d_1, d_2, \dots, d_{q-1}\}$  are distinct modulo  $q$ , operator  $i$  appears in  $q$  different rows (and will not be changed again as the operator assignment continues), ensuring orthogonality with supplier (row). This transforms the array  $B$  into a new  $q \times n$  array  $D$ , say, using symbols  $\{1, 2, \dots, n\}$ . Finally, replace each symbol  $j$  in  $D$  by a column vector consisting of  $p$  copies of  $j$ , to obtain a  $n \times n$  array  $W$ , say. Finally, we superimpose  $W$  on the CSDK square  $V$  of order  $n$  to complete the CSDK design  $(V, W)$ .

**Remark 2.** The operator assignment is the same for all suppliers within the same group, where Group 1 consisting of suppliers  $(1, 2, \dots, p)$ , Group 2 of  $(p + 1, \dots, 2p)$ , etc. up to Group  $q$  consisting of suppliers  $((q - 1)p + 1, \dots, qp)$ .

**Remark 3.** The operator assignment can vary according as the operators' availability, without changing the machine allocation.

**Remark 4.** In Appendix B we discuss the operator-day connectedness for the CSDK design  $(V, W)$ ; that is, for any two operators there is a chain of operators such that each pair of successive operators work together on the same day. In particular, the design is connected in Scenario (2), but disconnected in Scenario (1).

Below we present, as illustration, the R codes needed to construct a CSDK design of order  $12 = 3 \times 4$ , followed by the design these codes produced in Example 10. CSDK designs of other orders can be obtained by modifying these codes suitably. Examples (2, 4, 5) of Section 2 and Examples (7, 8, 9) of Section 3 showed CSDK designs of order  $9 = 3 \times 3$  and  $15 = 5 \times 3$  respectively. Section 5 shows CSDK designs of order  $16 = 4 \times 4$  in Examples (11, 11B), and of order  $20 = 4 \times 5$  in Example 12, if attention is restricted to only one of machine, feature or characteristic allocation.

**R codes used to generate CSDK design of order  $12 = 3 \times 4$** (available at [www.math.iupui.edu/~jsarkar/Rcodes/Sudoku.R](http://www.math.iupui.edu/~jsarkar/Rcodes/Sudoku.R))

```

p=3; q=4; n=p*q; # Enter p and q, and calculate n
# Write 1:n in a pxq array in natural order row-by-row
K=matrix(1:n, c(p,q), byrow=TRUE)

# Enter (orthogonal) Latin square(s) of order p
M1=matrix(c(1,2,3, 2,3,1, 3,1,2), c(p,p), byrow=TRUE)
# Define machine groups as columns of A
A=matrix( as.vector(t(K[as.vector(t(M1)),])), c(p,n), byrow=TRUE)

# Enter orthogonal Latin squares of order q
L0=matrix(c(1,2,3,4, 2,1,4,3, 3,4,1,2, 4,3,2,1), c(q,q), byrow=TRUE)
L1=matrix(c(1,2,3,4, 3,4,1,2, 4,3,2,1, 2,1,4,3), c(q,q), byrow=TRUE)
# Determine machine allocation
Machine=cbind(
  matrix(c(A[,as.vector(L1  )]), c(n,q)),
  matrix(c(A[,as.vector(L1+q  )]), c(n,q)),
  matrix(c(A[,as.vector(L1+2*q)], c(n,q)) )

# Operator assignments
# Scenario (1): Teams of q operators available in blocks of q days
Operator=cbind(L0, L0+q, L0+2*q) # p copies of L0 on different symbols
# Scenarios (2), (3): Operator i works on days d=(i, i+d_1, ..., i+d_{q-1})
Op=cbind(L0, L0, L0) # start with p copies of L0, and modify
d=c(0,1,2,3) # spacing of work days for operators in Scenario (2)
d=c(0,2,5,7) # spacing of work days for operators in Scenario (3)
for (i in 1:n){ a=Op[1,i]; id=i+d
  for (l in 1:q){ if(id[l]>n){id[l]=id[l]-n} }
  for (j in id){ for (k in 1:q){if(Op[k,j]==a){Op[k,j]=i}} }
}
Op # operator assignments for groups of p suppliers
Operator=matrix(rep(as.vector(Op), each=p), c(n,n) )
Machine; Operator # print machine allocation and operator assignment

```

The CSDK design of order  $12 = 3 \times 4$  showing machine allocation and operator assignment in all three scenarios against each (supplier, day) combination is displayed next.

Example 10: A CSDK design of order  $12 = 3 \times 4$  showing machine allocation and operator assignment in several scenarios

| Machine | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 |
|---------|----|----|----|----|----|----|----|----|----|-----|-----|-----|
| S1      | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  |
| S2      | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 1  | 2   | 3   | 4   |
| S3      | 9  | 10 | 11 | 12 | 1  | 2  | 3  | 4  | 5  | 6   | 7   | 8   |
| S4      | 3  | 4  | 1  | 2  | 7  | 8  | 5  | 6  | 11 | 12  | 9   | 10  |
| S5      | 7  | 8  | 5  | 6  | 11 | 12 | 9  | 10 | 3  | 4   | 1   | 2   |
| S6      | 11 | 12 | 9  | 10 | 3  | 4  | 1  | 2  | 7  | 8   | 5   | 6   |
| S7      | 4  | 3  | 2  | 1  | 8  | 7  | 6  | 5  | 12 | 11  | 10  | 9   |
| S8      | 8  | 7  | 6  | 5  | 12 | 11 | 10 | 9  | 4  | 3   | 2   | 1   |
| S9      | 12 | 11 | 10 | 9  | 4  | 3  | 2  | 1  | 8  | 7   | 6   | 5   |
| S10     | 2  | 1  | 4  | 3  | 6  | 5  | 8  | 7  | 10 | 9   | 12  | 11  |
| S11     | 6  | 5  | 8  | 7  | 10 | 9  | 12 | 11 | 2  | 1   | 4   | 3   |
| S12     | 10 | 9  | 12 | 11 | 2  | 1  | 4  | 3  | 6  | 5   | 8   | 7   |

(1) Operator (Teams of 4 operators available in clusters of 4 days )

|         | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 |
|---------|----|----|----|----|----|----|----|----|----|-----|-----|-----|
| S1-S3   | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  |
| S4-S6   | 2  | 1  | 4  | 3  | 6  | 5  | 8  | 7  | 10 | 9   | 12  | 11  |
| S7-S9   | 3  | 4  | 1  | 2  | 7  | 8  | 5  | 6  | 11 | 12  | 9   | 10  |
| S10-S12 | 4  | 3  | 2  | 1  | 8  | 7  | 6  | 5  | 12 | 11  | 10  | 9   |

(2) Operator (Operator  $i$  available on Days  $\{i, i+1, i+2, i+3\}$  (modulo 12) )

|         | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 |
|---------|----|----|----|----|----|----|----|----|----|-----|-----|-----|
| S1-S3   | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  |
| S4-S6   | 10 | 1  | 12 | 3  | 2  | 5  | 4  | 7  | 6  | 9   | 8   | 11  |
| S7-S9   | 11 | 12 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  |
| S10-S12 | 12 | 11 | 2  | 1  | 4  | 3  | 6  | 5  | 8  | 7   | 10  | 9   |

(3a) Operator (Operator  $i$  available on Days  $\{i, i+2, i+5, i+7\}$  (modulo 12) )

|         | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 |
|---------|----|----|----|----|----|----|----|----|----|-----|-----|-----|
| S1-S3   | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  |
| S4-S6   | 6  | 9  | 8  | 11 | 10 | 1  | 12 | 3  | 2  | 5   | 4   | 7   |
| S7-S9   | 11 | 12 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  |
| S10-S12 | 8  | 7  | 10 | 9  | 12 | 11 | 2  | 1  | 4  | 3   | 6   | 5   |

(3b) Operator (Operator  $i$  available on Days  $\{i, i+2, i+4, i+6\}$  (modulo 12) )

In this case  $\{0, 2, 4, 6\}$  are not distinct (modulo 4). So, the operator assignment algorithm is modified (details omitted).

|         | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 |
|---------|----|----|----|----|----|----|----|----|----|-----|-----|-----|
| S1-S3   | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  |
| S4-S6   | 9  | 10 | 11 | 12 | 1  | 2  | 3  | 4  | 5  | 6   | 7   | 8   |
| S7-S9   | 11 | 12 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  |
| S10-S12 | 7  | 8  | 9  | 10 | 11 | 12 | 1  | 2  | 3  | 4   | 5   | 6   |

Note that the operator-day design is disconnected in Scenario (1), but connected in Scenarios (2) and (3a). The design is disconnected in Scenario (3b) because operators with odd serial numbers appear only on odd days, and operators with even serial numbers appear on even days.

## 5. Mutually Orthogonal CSDK squares with operator availability constraints

In the previous sections we have exhibited that CSDK squares can be utilized as experimental designs that allow operator assignments subject to their availability constraints such that Operators and Suppliers are orthogonal. Within the same availability constraint and keeping Operators and Suppliers orthogonal, we can sometimes also incorporate an additional source of variation (a new feature) that is orthogonal to Suppliers, Days, Machines and Operators. However, an arbitrary pair of mutually orthogonal SuDoKu squares (MOSS) will not accomplish this objective. We refer to Kuhl and Denley (2012), Lorch (2009, 2010, 2013), Pedersen and Vis (2009, 2012), and Subramani (2012) for the study of mutually orthogonal SDKs from combinatorial perspective. Here, we must construct a pair of MOSS which also have a ‘cylindrical-shift’ property. We will call them mutually orthogonal cylindrical-shift SuDoKu squares (MOCSS).

The allocation of the new feature in each (supplier, day) combination is made as follows: Assume that there are at least two MOLS  $M_1^p, M_2^p$  of order  $p$  and at least three MOLS  $L_0^q, L_1^q, L_2^q$  of order  $q$ . Machine allocations are done using  $K, M_1^p$  and  $L_1^q$ , as described in the previous section. Feature allocations are done exactly in the same fashion but using  $K, M_2^p$  and  $L_2^q$ . Finally, Operator assignment is done using  $L_0^q$  as described in the previous section. The orthogonality of machine allocation and feature allocation is proved in Theorem 2 below.

**Theorem 2** The CSDK square  $V_1$  obtained as above using  $K, M_1^p, L_1^q$  is orthogonal to the CSDK square  $V_2$  obtained as above using  $K, M_2^p, L_2^q$ .

**Proof.** We will evaluate  $\nu$ , the number of ordered pairs  $(x, y)$  with  $x \in V_1$  and  $y \in V_2$  as we scan over all  $n^2$  cells of superimposed matrices  $V_1$  and  $V_2$ . Note that  $\nu$  does not change if we permute the rows (or the columns, or the symbols) of  $V_1$  and  $V_2$  **simultaneously**. In fact, we will only permute the rows by reordering them as follows:

$$1, p + 1, 2p + 1, \dots, (q - 1)p + 1; 2, p + 2, 2p + 2, \dots, (q - 1)p + 2; \dots \dots; p, 2p, 3p, \dots, qp.$$

After permuting, as described above, the rows of  $V_1$  ( $V_2$ ), we obtain a  $p \times p$  block matrix  $T_1$  ( $T_2$ ) in which the  $(k, l)$ -th block consists of the Latin square  $L_1^q$  ( $L_2^q$ ) written with symbols

in  $s(t)$ -th row of  $K$ , where  $s(t)$  is the  $(k, l)$ -th element of the Latin square  $M_1^p$  ( $M_2^p$ ). See an illustration in Example 11A below.

Since  $M_1^p$  and  $M_2^p$  are orthogonal, when they are superimposed the number of distinct  $(s, t)$  pairs is  $p^2$ . Likewise, since  $L_1^q$  and  $L_2^q$  are orthogonal, when they are superimposed the number of distinct pairs is  $q^2$ . Hence, when  $T_1$  and  $T_2$  are superimposed, the number of distinct pairs is  $\nu = p^2q^2 = n^2$ . This proves that  $T_1$  and  $T_2$  are orthogonal; and so are  $V_1$  and  $V_2$ . Q.E.D.

Example 11 illustrates two MOCSS of order  $16 = 4 \times 4$  MOCSS showing (machine, feature) combinations in each (supplier, day) combination. We construct it with a slight modification of the R codes given in Section 4 and using the following orthogonal Latin squares (written in R syntax):

```
L0=M1=(1,2,3,4/ 2,1,4,3/ 3,4,1,2/ 4,3,2,1)
L1=M2=(1,2,3,4/ 3,4,1,2/ 4,3,2,1/ 2,1,4,3)
L2= (1,2,3,4/ 4,3,2,1/ 2,1,4,3/ 3,4,1,2)
```

Example 11: Two mutually orthogonal cylindrical-shift SDK squares (MOCSS) of order  $16 = 4 \times 4$  showing (machine, feature) allocation

| $S \setminus D$ | D1     | D2     | D3     | D4     | D5     | D6     | D7     | D8     | D9     | D10    | D11    | D12    | D13    | D14    | D15    | D16    |
|-----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| S1              | 1, 1   | 2, 2   | 3, 3   | 4, 4   | 5, 5   | 6, 6   | 7, 7   | 8, 8   | 9, 9   | 10, 10 | 11, 11 | 12, 12 | 13, 13 | 14, 14 | 15, 15 | 16, 16 |
| S2              | 5, 13  | 6, 14  | 7, 15  | 8, 16  | 1, 9   | 2, 10  | 3, 11  | 4, 12  | 13, 5  | 14, 6  | 15, 7  | 16, 8  | 9, 1   | 10, 2  | 11, 3  | 12, 4  |
| S3              | 9, 5   | 10, 6  | 11, 7  | 12, 8  | 13, 1  | 14, 2  | 15, 3  | 16, 4  | 1, 13  | 2, 14  | 3, 15  | 4, 16  | 5, 9   | 6, 10  | 7, 11  | 8, 12  |
| S4              | 13, 9  | 14, 10 | 15, 11 | 16, 12 | 9, 13  | 10, 14 | 11, 15 | 12, 16 | 5, 1   | 6, 2   | 7, 3   | 8, 4   | 1, 5   | 2, 6   | 3, 7   | 4, 8   |
| S5              | 2, 3   | 1, 4   | 4, 1   | 3, 2   | 6, 7   | 5, 8   | 8, 5   | 7, 6   | 10, 11 | 9, 12  | 12, 9  | 11, 10 | 14, 15 | 13, 16 | 16, 13 | 15, 14 |
| S6              | 6, 15  | 5, 16  | 8, 13  | 7, 14  | 2, 11  | 1, 12  | 4, 9   | 3, 10  | 14, 7  | 13, 8  | 16, 5  | 15, 6  | 10, 3  | 9, 4   | 12, 1  | 11, 2  |
| S7              | 10, 7  | 9, 8   | 12, 5  | 11, 6  | 14, 3  | 13, 4  | 16, 1  | 15, 2  | 2, 15  | 1, 16  | 4, 13  | 3, 14  | 6, 11  | 5, 12  | 8, 9   | 7, 10  |
| S8              | 14, 11 | 13, 12 | 16, 9  | 15, 10 | 10, 15 | 9, 16  | 12, 13 | 11, 14 | 6, 3   | 5, 4   | 8, 1   | 7, 2   | 2, 7   | 1, 8   | 4, 5   | 3, 6   |
| S9              | 3, 4   | 4, 3   | 1, 2   | 2, 1   | 7, 8   | 8, 7   | 5, 6   | 6, 5   | 11, 12 | 12, 11 | 9, 10  | 10, 9  | 15, 16 | 16, 15 | 13, 14 | 14, 13 |
| S10             | 7, 16  | 8, 15  | 5, 14  | 6, 13  | 3, 12  | 4, 11  | 1, 10  | 2, 9   | 15, 8  | 16, 7  | 13, 6  | 14, 5  | 11, 4  | 12, 3  | 9, 2   | 10, 1  |
| S11             | 11, 8  | 12, 7  | 9, 6   | 10, 5  | 15, 4  | 16, 3  | 13, 2  | 14, 1  | 3, 16  | 4, 15  | 1, 14  | 2, 13  | 7, 12  | 8, 11  | 5, 10  | 6, 9   |
| S12             | 15, 12 | 16, 11 | 13, 10 | 14, 9  | 11, 16 | 12, 15 | 9, 14  | 10, 13 | 7, 4   | 8, 3   | 5, 2   | 6, 1   | 3, 8   | 4, 7   | 1, 6   | 2, 5   |
| S13             | 4, 2   | 3, 1   | 2, 4   | 1, 3   | 8, 6   | 7, 5   | 6, 8   | 5, 7   | 12, 10 | 11, 9  | 10, 12 | 9, 11  | 16, 14 | 15, 13 | 14, 16 | 13, 15 |
| S14             | 8, 14  | 7, 13  | 6, 16  | 5, 15  | 4, 10  | 3, 9   | 2, 12  | 1, 11  | 16, 6  | 15, 5  | 14, 8  | 13, 7  | 12, 2  | 11, 1  | 10, 4  | 9, 3   |
| S15             | 12, 6  | 11, 5  | 10, 8  | 9, 7   | 16, 2  | 15, 1  | 14, 4  | 13, 3  | 4, 14  | 3, 13  | 2, 16  | 1, 15  | 8, 10  | 7, 9   | 6, 12  | 5, 11  |
| S16             | 16, 10 | 15, 9  | 14, 12 | 13, 11 | 12, 14 | 11, 13 | 10, 16 | 9, 15  | 8, 2   | 7, 1   | 6, 4   | 5, 3   | 4, 6   | 3, 5   | 2, 8   | 1, 7   |

To verify that the (machine, feature) combinations are indeed orthogonal, we rearrange the rows of Example 11 as described in the proof of Theorem 2 to obtain Example 11A below.



Example 11A: The rows of Example 11 are rearranged to demonstrate orthogonality of machine and feature

| $S \backslash D$ | $D_1$  | $D_2$  | $D_3$  | $D_4$  | $D_5$  | $D_6$  | $D_7$  | $D_8$  | $D_9$  | $D_{10}$ | $D_{11}$ | $D_{12}$ | $D_{13}$ | $D_{14}$ | $D_{15}$ | $D_{16}$ |
|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|----------|----------|----------|----------|----------|----------|
| $S_1$            | 1, 1   | 2, 2   | 3, 3   | 4, 4   | 5, 5   | 6, 6   | 7, 7   | 8, 8   | 9, 9   | 10, 10   | 11, 11   | 12, 12   | 13, 13   | 14, 14   | 15, 15   | 16, 16   |
| $S_5$            | 2, 3   | 1, 4   | 4, 1   | 3, 2   | 6, 7   | 5, 8   | 8, 5   | 7, 6   | 10, 11 | 9, 12    | 12, 9    | 11, 10   | 14, 15   | 13, 16   | 16, 13   | 15, 14   |
| $S_9$            | 3, 4   | 4, 3   | 1, 2   | 2, 1   | 7, 8   | 8, 7   | 5, 6   | 6, 5   | 11, 12 | 12, 11   | 9, 10    | 10, 9    | 15, 16   | 16, 15   | 13, 14   | 14, 13   |
| $S_{13}$         | 4, 2   | 3, 1   | 2, 4   | 1, 3   | 8, 6   | 7, 5   | 6, 8   | 5, 7   | 12, 10 | 11, 9    | 10, 12   | 9, 11    | 16, 14   | 15, 13   | 14, 16   | 13, 15   |
| $S_2$            | 5, 13  | 6, 14  | 7, 15  | 8, 16  | 1, 9   | 2, 10  | 3, 11  | 4, 12  | 13, 5  | 14, 6    | 15, 7    | 16, 8    | 9, 1     | 10, 2    | 11, 3    | 12, 4    |
| $S_6$            | 6, 15  | 5, 16  | 8, 13  | 7, 14  | 2, 11  | 1, 12  | 4, 9   | 3, 10  | 14, 7  | 13, 8    | 16, 5    | 15, 6    | 10, 3    | 9, 4     | 12, 1    | 11, 2    |
| $S_{10}$         | 7, 16  | 8, 15  | 5, 14  | 6, 13  | 3, 12  | 4, 11  | 1, 10  | 2, 9   | 15, 8  | 16, 7    | 13, 6    | 14, 5    | 11, 4    | 12, 3    | 9, 2     | 10, 1    |
| $S_{14}$         | 8, 14  | 7, 13  | 6, 16  | 5, 15  | 4, 10  | 3, 9   | 2, 12  | 1, 11  | 16, 6  | 15, 5    | 14, 8    | 13, 7    | 12, 2    | 11, 1    | 10, 4    | 9, 3     |
| $S_3$            | 9, 5   | 10, 6  | 11, 7  | 12, 8  | 13, 1  | 14, 2  | 15, 3  | 16, 4  | 1, 13  | 2, 14    | 3, 15    | 4, 16    | 5, 9     | 6, 10    | 7, 11    | 8, 12    |
| $S_7$            | 10, 7  | 9, 8   | 12, 5  | 11, 6  | 14, 3  | 13, 4  | 16, 1  | 15, 2  | 2, 15  | 1, 16    | 4, 13    | 3, 14    | 6, 11    | 5, 12    | 8, 9     | 7, 10    |
| $S_{11}$         | 11, 8  | 12, 7  | 9, 6   | 10, 5  | 15, 4  | 16, 3  | 13, 2  | 14, 1  | 3, 16  | 4, 15    | 1, 14    | 2, 13    | 7, 12    | 8, 11    | 5, 10    | 6, 9     |
| $S_{15}$         | 12, 6  | 11, 5  | 10, 8  | 9, 7   | 16, 2  | 15, 1  | 14, 4  | 13, 3  | 4, 14  | 3, 13    | 2, 16    | 1, 15    | 8, 10    | 7, 9     | 6, 12    | 5, 11    |
| $S_4$            | 13, 9  | 14, 10 | 15, 11 | 16, 12 | 9, 13  | 10, 14 | 11, 15 | 12, 16 | 5, 1   | 6, 2     | 7, 3     | 8, 4     | 1, 5     | 2, 6     | 3, 7     | 4, 8     |
| $S_8$            | 14, 11 | 13, 12 | 16, 9  | 15, 10 | 10, 15 | 9, 16  | 12, 13 | 11, 14 | 6, 3   | 5, 4     | 8, 1     | 7, 2     | 2, 7     | 1, 8     | 4, 5     | 3, 6     |
| $S_{12}$         | 15, 12 | 16, 11 | 13, 10 | 14, 9  | 11, 16 | 12, 15 | 9, 14  | 10, 13 | 7, 4   | 8, 3     | 5, 2     | 6, 1     | 3, 8     | 4, 7     | 1, 6     | 2, 5     |
| $S_{16}$         | 16, 10 | 15, 9  | 14, 12 | 13, 11 | 12, 14 | 11, 13 | 10, 16 | 9, 15  | 8, 2   | 7, 1     | 6, 4     | 5, 3     | 4, 6     | 3, 5     | 2, 8     | 1, 7     |

Note that in the  $(k, l)$ -th internal block of Example 11A, there appear superimposed orthogonal Latin squares  $L_1^4$  and  $L_2^4$  written respectively with symbols in  $s$ -th and  $t$ -th rows of  $K$ , where  $s$  ( $t$ ) is the  $(k, l)$ -th element of the Latin square  $M_1^4$  ( $M_2^4$ ).

In order to assign Operators to Suppliers in the above MOCSS, we first form four groups of suppliers: Group 1 consists of Suppliers 1–4, Group 2 of 5–8, Group 3 of 9–12 and Group 4 of 13–16. Within each (Group, Day) combination, we show the Operator assignment under the following scenarios of operator availability: (1) Operators are available in teams of four on blocks of Days 1–4, 5–8, 9–12, and 13–16; Operator  $i$  is available on Days (2)  $i, i+1, i+2, i+3$  (modulo 16); (3)  $i, i+2, i+5, i+7$  (modulo 16); (4)  $i, i+2, i+5, i+11$  (modulo 16); and (5)  $i, i+3, i+6, i+9$  (modulo 16). It turns out that the operator-day design is connected in cases (2)–(5), but disconnected in case (1).

Example 11B: Operator assignment in the MOCSS of order  $16 = 4 \times 4$  of Example 11 under the several scenarios of operator availability

| Scenario | $G \setminus D$ | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 |
|----------|-----------------|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|
| (1)      | G1              | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  |
|          | G2              | 4  | 3  | 2  | 1  | 8  | 7  | 6  | 5  | 12 | 11  | 10  | 9   | 16  | 15  | 14  | 13  |
|          | G3              | 2  | 1  | 4  | 3  | 6  | 5  | 8  | 7  | 10 | 9   | 12  | 11  | 14  | 13  | 16  | 15  |
|          | G4              | 3  | 4  | 1  | 2  | 7  | 8  | 5  | 6  | 11 | 12  | 9   | 10  | 15  | 16  | 13  | 14  |
| (2)      | G1              | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  |
|          | G2              | 16 | 15 | 2  | 1  | 4  | 3  | 6  | 5  | 8  | 7   | 10  | 9   | 12  | 11  | 14  | 13  |
|          | G3              | 14 | 1  | 16 | 3  | 2  | 5  | 4  | 7  | 6  | 9   | 8   | 11  | 10  | 13  | 12  | 15  |
|          | G4              | 15 | 16 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  | 11  | 12  | 13  | 14  |
| (3)      | G1              | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  |
|          | G2              | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 1  | 2  | 3   | 4   | 5   | 6   | 7   | 8   | 9   |
|          | G3              | 12 | 13 | 14 | 15 | 16 | 1  | 2  | 3  | 4  | 5   | 6   | 7   | 8   | 9   | 10  | 11  |
|          | G4              | 15 | 16 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  | 11  | 12  | 13  | 14  |
| (4)      | G1              | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  |
|          | G2              | 6  | 13 | 8  | 15 | 10 | 1  | 12 | 3  | 14 | 5   | 16  | 7   | 2   | 9   | 4   | 11  |
|          | G3              | 15 | 16 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  | 11  | 12  | 13  | 14  |
|          | G4              | 12 | 7  | 14 | 9  | 16 | 11 | 2  | 13 | 4  | 15  | 6   | 1   | 8   | 3   | 10  | 5   |
| (5)      | G1              | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  |
|          | G2              | 14 | 9  | 16 | 11 | 2  | 13 | 4  | 15 | 6  | 1   | 8   | 3   | 10  | 5   | 12  | 7   |
|          | G3              | 11 | 12 | 13 | 14 | 15 | 16 | 1  | 2  | 3  | 4   | 5   | 6   | 7   | 8   | 9   | 10  |
|          | G4              | 8  | 15 | 10 | 1  | 12 | 3  | 14 | 5  | 16 | 7   | 2   | 9   | 4   | 11  | 6   | 13  |

We conclude this paper with a display of three MOCSS of order  $20 = 4 \times 5$ , which are obtained by a slight modification of the R codes given in Section 4. (In particular, we show the orthogonal Latin squares used.) Also, the displayed vector  $\mathbf{d}$  means that operator  $i$  is available on Days  $i + \mathbf{d}$  (modulo  $n$ ) for  $1 \leq i \leq n$ ; whereas “pool” means that Operators 1 to  $q$  are available on Days 1 to  $q$ ; Operators  $q + 1$  to  $2q$  are available on Days  $q + 1$  to  $2q$ ; etc.

Example 12: Three mutually orthogonal cylindrical-shift SDK squares (MOCSS) of order  $20 = 4 \times 5$  showing machine, feature and characteristic allocation and operator assignment under several scenarios

```

*****
Orthogonal Latin Squares used to construct this MOCSS

M1=(1,2,3,4/ 2,1,4,3/ 3,4,1,2/ 4,3,2,1)
M2=(1,2,3,4/ 3,4,1,2/ 4,3,2,1/ 2,1,4,3)
M3=(1,2,3,4/ 4,3,2,1/ 2,1,4,3/ 3,4,1,2)

L0=(1,2,3,4,5/ 5,1,2,3,4/ 4,5,1,2,3/ 3,4,5,1,2/ 2,3,4,5,1)
L1=(1,2,3,4,5/ 2,3,4,5,1/ 3,4,5,1,2/ 4,5,1,2,3/ 5,1,2,3,4)
L2=(1,2,3,4,5/ 3,4,5,1,2/ 5,1,2,3,4/ 2,3,4,5,1/ 4,5,1,2,3)
L3=(1,2,3,4,5/ 4,5,1,2,3/ 2,3,4,5,1/ 5,1,2,3,4/ 3,4,5,1,2)

*****

Machine
  D1  D2  D3  D4  D5  D6  D7  D8  D9  D10 D11 D12 D13 D14 D15 D16 D17 D18 D19 D20
S1 |  1   2   3   4   5   6   7   8   9  10  11  12  13  14  15  16  17  18  19  20
S2 |  6   7   8   9  10   1   2   3   4   5  16  17  18  19  20  11  12  13  14  15
S3 | 11  12  13  14  15  16  17  18  19  20   1   2   3   4   5   6   7   8   9  10
S4 | 16  17  18  19  20  11  12  13  14  15   6   7   8   9  10   1   2   3   4   5
    
```

|     |  |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
|-----|--|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| S5  |  | 2  | 3  | 4  | 5  | 1  | 7  | 8  | 9  | 10 | 6  | 12 | 13 | 14 | 15 | 11 | 17 | 18 | 19 | 20 | 16 |
| S6  |  | 7  | 8  | 9  | 10 | 6  | 2  | 3  | 4  | 5  | 1  | 17 | 18 | 19 | 20 | 16 | 12 | 13 | 14 | 15 | 11 |
| S7  |  | 12 | 13 | 14 | 15 | 11 | 17 | 18 | 19 | 20 | 16 | 2  | 3  | 4  | 5  | 1  | 7  | 8  | 9  | 10 | 6  |
| S8  |  | 17 | 18 | 19 | 20 | 16 | 12 | 13 | 14 | 15 | 11 | 7  | 8  | 9  | 10 | 6  | 2  | 3  | 4  | 5  | 1  |
| S9  |  | 3  | 4  | 5  | 1  | 2  | 8  | 9  | 10 | 6  | 7  | 13 | 14 | 15 | 11 | 12 | 18 | 19 | 20 | 16 | 17 |
| S10 |  | 8  | 9  | 10 | 6  | 7  | 3  | 4  | 5  | 1  | 2  | 18 | 19 | 20 | 16 | 17 | 13 | 14 | 15 | 11 | 12 |
| S11 |  | 13 | 14 | 15 | 11 | 12 | 18 | 19 | 20 | 16 | 17 | 3  | 4  | 5  | 1  | 2  | 8  | 9  | 10 | 6  | 7  |
| S12 |  | 18 | 19 | 20 | 16 | 17 | 13 | 14 | 15 | 11 | 12 | 8  | 9  | 10 | 6  | 7  | 3  | 4  | 5  | 1  | 2  |
| S13 |  | 4  | 5  | 1  | 2  | 3  | 9  | 10 | 6  | 7  | 8  | 14 | 15 | 11 | 12 | 13 | 19 | 20 | 16 | 17 | 18 |
| S14 |  | 9  | 10 | 6  | 7  | 8  | 4  | 5  | 1  | 2  | 3  | 19 | 20 | 16 | 17 | 18 | 14 | 15 | 11 | 12 | 13 |
| S15 |  | 14 | 15 | 11 | 12 | 13 | 19 | 20 | 16 | 17 | 18 | 4  | 5  | 1  | 2  | 3  | 9  | 10 | 6  | 7  | 8  |
| S16 |  | 19 | 20 | 16 | 17 | 18 | 14 | 15 | 11 | 12 | 13 | 9  | 10 | 6  | 7  | 8  | 4  | 5  | 1  | 2  | 3  |
| S17 |  | 5  | 1  | 2  | 3  | 4  | 10 | 6  | 7  | 8  | 9  | 15 | 11 | 12 | 13 | 14 | 20 | 16 | 17 | 18 | 19 |
| S18 |  | 10 | 6  | 7  | 8  | 9  | 5  | 1  | 2  | 3  | 4  | 20 | 16 | 17 | 18 | 19 | 15 | 11 | 12 | 13 | 14 |
| S19 |  | 15 | 11 | 12 | 13 | 14 | 20 | 16 | 17 | 18 | 19 | 5  | 1  | 2  | 3  | 4  | 10 | 6  | 7  | 8  | 9  |
| S20 |  | 20 | 16 | 17 | 18 | 19 | 15 | 11 | 12 | 13 | 14 | 10 | 6  | 7  | 8  | 9  | 5  | 1  | 2  | 3  | 4  |

Feature

|     |  |    |    |    |    |    |    |    |    |    |     |     |     |     |     |     |     |     |     |     |     |
|-----|--|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|     |  | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
| S1  |  | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| S2  |  | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20  | 1   | 2   | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  |
| S3  |  | 16 | 17 | 18 | 19 | 20 | 11 | 12 | 13 | 14 | 15  | 6   | 7   | 8   | 9   | 10  | 1   | 2   | 3   | 4   | 5   |
| S4  |  | 6  | 7  | 8  | 9  | 10 | 1  | 2  | 3  | 4  | 5   | 16  | 17  | 18  | 19  | 20  | 11  | 12  | 13  | 14  | 15  |
| S5  |  | 3  | 4  | 5  | 1  | 2  | 8  | 9  | 10 | 6  | 7   | 13  | 14  | 15  | 11  | 12  | 18  | 19  | 20  | 16  | 17  |
| S6  |  | 13 | 14 | 15 | 11 | 12 | 18 | 19 | 20 | 16 | 17  | 3   | 4   | 5   | 1   | 2   | 8   | 9   | 10  | 6   | 7   |
| S7  |  | 18 | 19 | 20 | 16 | 17 | 13 | 14 | 15 | 11 | 12  | 8   | 9   | 10  | 6   | 7   | 3   | 4   | 5   | 1   | 2   |
| S8  |  | 8  | 9  | 10 | 6  | 7  | 3  | 4  | 5  | 1  | 2   | 18  | 19  | 20  | 16  | 17  | 13  | 14  | 15  | 11  | 12  |
| S9  |  | 5  | 1  | 2  | 3  | 4  | 10 | 6  | 7  | 8  | 9   | 15  | 11  | 12  | 13  | 14  | 20  | 16  | 17  | 18  | 19  |
| S10 |  | 15 | 11 | 12 | 13 | 14 | 20 | 16 | 17 | 18 | 19  | 5   | 1   | 2   | 3   | 4   | 10  | 6   | 7   | 8   | 9   |
| S11 |  | 20 | 16 | 17 | 18 | 19 | 15 | 11 | 12 | 13 | 14  | 10  | 6   | 7   | 8   | 9   | 5   | 1   | 2   | 3   | 4   |
| S12 |  | 10 | 6  | 7  | 8  | 9  | 5  | 1  | 2  | 3  | 4   | 20  | 16  | 17  | 18  | 19  | 15  | 11  | 12  | 13  | 14  |
| S13 |  | 2  | 3  | 4  | 5  | 1  | 7  | 8  | 9  | 10 | 6   | 12  | 13  | 14  | 15  | 11  | 17  | 18  | 19  | 20  | 16  |
| S14 |  | 12 | 13 | 14 | 15 | 11 | 17 | 18 | 19 | 20 | 16  | 2   | 3   | 4   | 5   | 1   | 7   | 8   | 9   | 10  | 6   |
| S15 |  | 17 | 18 | 19 | 20 | 16 | 12 | 13 | 14 | 15 | 11  | 7   | 8   | 9   | 10  | 6   | 2   | 3   | 4   | 5   | 1   |
| S16 |  | 7  | 8  | 9  | 10 | 6  | 2  | 3  | 4  | 5  | 1   | 17  | 18  | 19  | 20  | 16  | 12  | 13  | 14  | 15  | 11  |
| S17 |  | 4  | 5  | 1  | 2  | 3  | 9  | 10 | 6  | 7  | 8   | 14  | 15  | 11  | 12  | 13  | 19  | 20  | 16  | 17  | 18  |
| S18 |  | 14 | 15 | 11 | 12 | 13 | 19 | 20 | 16 | 17 | 18  | 4   | 5   | 1   | 2   | 3   | 9   | 10  | 6   | 7   | 8   |
| S19 |  | 19 | 20 | 16 | 17 | 18 | 14 | 15 | 11 | 12 | 13  | 9   | 10  | 6   | 7   | 8   | 4   | 5   | 1   | 2   | 3   |
| S20 |  | 9  | 10 | 6  | 7  | 8  | 4  | 5  | 1  | 2  | 3   | 19  | 20  | 16  | 17  | 18  | 14  | 15  | 11  | 12  | 13  |

Characteristic

|     |  |    |    |    |    |    |    |    |    |    |     |     |     |     |     |     |     |     |     |     |     |
|-----|--|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|     |  | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
| S1  |  | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| S2  |  | 16 | 17 | 18 | 19 | 20 | 11 | 12 | 13 | 14 | 15  | 6   | 7   | 8   | 9   | 10  | 1   | 2   | 3   | 4   | 5   |
| S3  |  | 6  | 7  | 8  | 9  | 10 | 1  | 2  | 3  | 4  | 5   | 16  | 17  | 18  | 19  | 20  | 11  | 12  | 13  | 14  | 15  |
| S4  |  | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20  | 1   | 2   | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  |
| S5  |  | 4  | 5  | 1  | 2  | 3  | 9  | 10 | 6  | 7  | 8   | 14  | 15  | 11  | 12  | 13  | 19  | 20  | 16  | 17  | 18  |
| S6  |  | 19 | 20 | 16 | 17 | 18 | 14 | 15 | 11 | 12 | 13  | 9   | 10  | 6   | 7   | 8   | 4   | 5   | 1   | 2   | 3   |
| S7  |  | 9  | 10 | 6  | 7  | 8  | 4  | 5  | 1  | 2  | 3   | 19  | 20  | 16  | 17  | 18  | 14  | 15  | 11  | 12  | 13  |
| S8  |  | 14 | 15 | 11 | 12 | 13 | 19 | 20 | 16 | 17 | 18  | 4   | 5   | 1   | 2   | 3   | 9   | 10  | 6   | 7   | 8   |
| S9  |  | 2  | 3  | 4  | 5  | 1  | 7  | 8  | 9  | 10 | 6   | 12  | 13  | 14  | 15  | 11  | 17  | 18  | 19  | 20  | 16  |
| S10 |  | 17 | 18 | 19 | 20 | 16 | 12 | 13 | 14 | 15 | 11  | 7   | 8   | 9   | 10  | 6   | 2   | 3   | 4   | 5   | 1   |
| S11 |  | 7  | 8  | 9  | 10 | 6  | 2  | 3  | 4  | 5  | 1   | 17  | 18  | 19  | 20  | 16  | 12  | 13  | 14  | 15  | 11  |
| S12 |  | 12 | 13 | 14 | 15 | 11 | 17 | 18 | 19 | 20 | 16  | 2   | 3   | 4   | 5   | 1   | 7   | 8   | 9   | 10  | 6   |
| S13 |  | 5  | 1  | 2  | 3  | 4  | 10 | 6  | 7  | 8  | 9   | 15  | 11  | 12  | 13  | 14  | 20  | 16  | 17  | 18  | 19  |
| S14 |  | 20 | 16 | 17 | 18 | 19 | 15 | 11 | 12 | 13 | 14  | 10  | 6   | 7   | 8   | 9   | 5   | 1   | 2   | 3   | 4   |
| S15 |  | 10 | 6  | 7  | 8  | 9  | 5  | 1  | 2  | 3  | 4   | 20  | 16  | 17  | 18  | 19  | 15  | 11  | 12  | 13  | 14  |
| S16 |  | 15 | 11 | 12 | 13 | 14 | 20 | 16 | 17 | 18 | 19  | 5   | 1   | 2   | 3   | 4   | 10  | 6   | 7   | 8   | 9   |
| S17 |  | 3  | 4  | 5  | 1  | 2  | 8  | 9  | 10 | 6  | 7   | 13  | 14  | 15  | 11  | 12  | 18  | 19  | 20  | 16  | 17  |
| S18 |  | 18 | 19 | 20 | 16 | 17 | 13 | 14 | 15 | 11 | 12  | 8   | 9   | 10  | 6   | 7   | 3   | 4   | 5   | 1   | 2   |
| S19 |  | 8  | 9  | 10 | 6  | 7  | 3  | 4  | 5  | 1  | 2   | 18  | 19  | 20  | 16  | 17  | 13  | 14  | 15  | 11  | 12  |
| S20 |  | 13 | 14 | 15 | 11 | 12 | 18 | 19 | 20 | 16 | 17  | 3   | 4   | 5   | 1   | 2   | 8   | 9   | 10  | 6   | 7   |

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## Operator (pool)

|    | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
|----|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| G1 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| G2 | 5  | 1  | 2  | 3  | 4  | 10 | 6  | 7  | 8  | 9   | 15  | 11  | 12  | 13  | 14  | 20  | 16  | 17  | 18  | 19  |
| G3 | 4  | 5  | 1  | 2  | 3  | 9  | 10 | 6  | 7  | 8   | 14  | 15  | 11  | 12  | 13  | 19  | 20  | 16  | 17  | 18  |
| G4 | 3  | 4  | 5  | 1  | 2  | 8  | 9  | 10 | 6  | 7   | 13  | 14  | 15  | 11  | 12  | 18  | 19  | 20  | 16  | 17  |
| G5 | 2  | 3  | 4  | 5  | 1  | 7  | 8  | 9  | 10 | 6   | 12  | 13  | 14  | 15  | 11  | 17  | 18  | 19  | 20  | 16  |

## Operator (0,1,2,3,4)

|    | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
|----|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| G1 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| G2 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  |
| G3 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  |
| G4 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  |
| G5 | 17 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  |

## Operator (0,1,3,4,7)

|    | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
|----|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| G1 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| G2 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  |
| G3 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 1  | 2  | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  |
| G4 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  |
| G5 | 17 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  |

## Operator (0,2,4,6,8)

|    | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
|----|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| G1 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| G2 | 15 | 16 | 17 | 18 | 19 | 20 | 1  | 2  | 3  | 4   | 5   | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  |
| G3 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  |
| G4 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 1  | 2   | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  | 11  | 12  |
| G5 | 17 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  |

## Operator (0,3,6,9,12)

|    | D1 | D2 | D3 | D4 | D5 | D6 | D7 | D8 | D9 | D10 | D11 | D12 | D13 | D14 | D15 | D16 | D17 | D18 | D19 | D20 |
|----|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| G1 | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  | 18  | 19  | 20  |
| G2 | 15 | 16 | 17 | 18 | 19 | 20 | 1  | 2  | 3  | 4   | 5   | 6   | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  |
| G3 | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18  | 19  | 20  | 1   | 2   | 3   | 4   | 5   | 6   | 7   | 8   |
| G4 | 18 | 19 | 20 | 1  | 2  | 3  | 4  | 5  | 6  | 7   | 8   | 9   | 10  | 11  | 12  | 13  | 14  | 15  | 16  | 17  |
| G5 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 1   | 2   | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  | 11  |

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## APPENDIX A: ANOVA Model

Here we present the strategy to analyze the data obtained from experimental designs given in Examples 1–5. In all five examples,  $p = 3 = q$ , and the Machine allocation is orthogonal to row (supplier) and column (day). In fact, machine allocation is exactly the same in all four Examples 2–5. The examples differ in terms of operator availability across columns (days) and their assignment to rows (suppliers). In all five examples we assume the same linear model given by

$$Y_{ijkl} = \alpha + \rho_i + \delta_j + \mu_{k(i,j)} + \tau_{l(i,j)} + \epsilon_{ij}; \quad i, j = 1, 2, \dots, n$$

where  $\alpha$  denotes the overall mean response,  $\rho_i$  denotes the  $i$ -th row (supplier) effect,  $\delta_j$  denotes the  $j$ -th column (day) effect,  $\mu_k$  denotes the  $k$ -th machine effect, and  $\tau_l$  denotes the  $l$ -th operator effect. Note that the function  $k(i, j)$  is given by the machine allocation and the function  $l(i, j)$  is given by the operator assignment.

We show below the degrees of freedom for each source of variation in the five examples.

Table A1. Sources of variation and degrees of freedom in Examples 1–5

| Source\Example      | degrees of freedom |      |      |      |      |
|---------------------|--------------------|------|------|------|------|
|                     | Ex 1               | Ex 2 | Ex 3 | Ex 4 | Ex 5 |
| Row (Supplier)      | 6                  | 8    | 6    | 8    | 8    |
| Column (Day)        | 6                  | 6    | 8    | 8    | 8    |
| Treatment (Machine) | 8                  | 8    | 8    | 8    | 8    |
| Operator            | 4                  | 6    | 6    | 8    | 8    |
| Operator+Row*       | 2                  | 0    | 2    | 0    | 0    |
| Operator+Col*       | 2                  | 2    | 0    | 0    | 0    |
| Error               | 52                 | 50   | 50   | 48   | 48   |
| <b>Total</b>        | 80                 | 80   | 80   | 80   | 80   |

\* confounded effects

Similar calculations can be carried out for the general  $p \times q$  CSDK designs. The degrees of freedom for each source of variation take the following form when operators are assigned within blocks of days and groups of suppliers as in Example 6, or within blocks of days but across all suppliers as in Example 7, or on successive days and across all suppliers as in Example 8, or on alternate days and across all suppliers as in Example 9.

Table A2. Sources of variation and degrees of freedom in Examples 6–9 where  $p = 5, q = 3$  and in their generalizations to arbitrary  $p$  and  $q$

| Source\Example      | degrees of freedom |              |              |              |
|---------------------|--------------------|--------------|--------------|--------------|
|                     | Ex 6               | Ex 7         | Ex 8         | Ex 9         |
| Row (Supplier)      | $(p-1)q$           | $n-1$        | $(p-1)q$     | $n-1$        |
| Column (Day)        | $p(q-1)$           | $p(q-1)$     | $n-1$        | $n-1$        |
| Treatment (Machine) | $n-1$              | $n-1$        | $n-1$        | $n-1$        |
| Operator            | $n-p-q+1$          | $n-p$        | $n-q$        | $n-1$        |
| Operator+Row*       | $q-1$              | 0            | $q-1$        | 0            |
| Operator+Col*       | $p-1$              | $p-1$        | 0            | 0            |
| Error               | $n(n-4)+p+q+1$     | $n(n-4)+p+2$ | $n(n-4)+q+2$ | $(n-1)(n-3)$ |
| <b>Total</b>        | $n^2-1$            | $n^2-1$      | $n^2-1$      | $n^2-1$      |

\* confounded effects

For computations of different SS, we follow the routine method, as explained in Saba and Sinha (2014).

## APPENDIX B: Operator-Day Connected Designs

Our main focus has been identifying SDK designs in which the availability of operators is restricted to certain days only. A design is called operator-day *connected* if the differential effects of any two operators  $k$  and  $l$  is estimable, even though they do not work on the same set of  $q$  days. This happens whenever we can find other operators  $k_1, \dots, k_t$  such that members of each pair of operators  $(k, k_1), (k_1, k_2), \dots, (k_t, l)$  work together on at least one day. If teams of  $q$  operators are available in sets of  $q$  days, as in Scenario (1), then the operator-day configuration is disconnected as we cannot estimate the differential effect of two operators in two different teams. As a remedy we consider a class of designs of the form  $\mathbf{d}$  in which operator  $i$  is assumed to be available on  $q$  days  $i + \mathbf{d}$ , where  $\mathbf{d} = (0, d_1, \dots, d_{q-1})$  is a fixed vector satisfying  $0 < d_1 < \dots < d_{q-1}$ . For example, if  $\mathbf{d} = (0, 1, \dots, q-1)$ , then the operator-day configuration is connected.

Recall that in order to ensure operator-supplier orthogonality we have considered a subclass of designs  $\mathbf{d} = (0, d_1, \dots, d_{q-1})$  such that  $\{0, d_1, \dots, d_{q-1}\}$  are *distinct (modulo  $q$ )*. This condition is neither necessary nor sufficient for operator-day connectedness. For example, if  $p = 3, q = 4$  then design  $\mathbf{d} = (0, 2, 4, 7)$ , is connected even though  $\{0, 2, 4, 7\}$  are not distinct (modulo 4). However, if  $p = 5, q = 3$  then design  $\mathbf{d} = (0, 5, 10)$ , is disconnected even though  $\{0, 5, 10\}$  are distinct (modulo 3).

Let  $N$  denote the  $n \times n$  operator-day incidence matrix in which the  $(i, j)$ -th entry is 1 if operator  $i$  works on day  $j$ ; otherwise, it is 0. Consider a bipartite graph consisting of  $2n$  vertices (corresponding to  $n$  operators and  $n$  days) and set of edges  $\{(i, j) : \text{operator } i \text{ works on day } j\}$ . A design is operator-day connected if and only if the bipartite graph is connected in the graph theoretic sense. We realize that this is a very general statement on operator-day connectedness, and may not be useful as such.

For our design  $\mathbf{d}$ , note that  $N$  (and also  $N'$ ) is a circulant matrix. That is, each successive row (column) is obtained by removing the last entry of the previous row (column), shifting the row (column) to the right (down) one place, and finally imputing the removed element at the front (top) position. Since each operator is available on  $q$  days, each row sum of  $N$  is  $q$ . Since every day  $q$  operators are available, each column sum of  $N$  is also  $q$ .

Since  $N$  and  $N'$  are circulant matrices, it follows that  $NN' = N'N$  is a symmetric, circulant matrix. See Gray (2006) for a treatise on circulant matrices. In particular, for the design  $\mathbf{d} = (0, 1, 2, \dots, q-1)$ , we have  $NN' = \text{Cir}((q, q-1, q-2, \dots, 1, 0, 0, \dots, 0, 1, 2, \dots, q-1))$ , with the first column given by  $(q, q-1, q-2, \dots, 1, 0, 0, \dots, 0, 1, 2, \dots, q-1)'$  where 0 is repeated  $n - 2q + 1 = (p-2)q + 1$  times.

Next, in the context of analysis of data arising out of a block design, recall the well known  $n \times n$  information matrix  $C = qI_n - NN'/q$ . Clearly,  $C$  is also a symmetric, circulant matrix, and  $C\mathbf{1}_n = \mathbf{0}_n$ ; that is,  $\mathbf{1}_n$  is an eigen vector of  $C$  corresponding to the eigen value 0. The design is operator-day connected if and only if rank of  $C$  is  $(n-1)$ .

In particular, for the above choice of design  $\mathbf{d} = (0, 1, 2, \dots, q-1)$ , it turns out that rank of  $C$  is indeed  $(n-1)$ . Hence, the design in Scenario (2) is operator-day connected. However, for a very general arbitrary choice of design  $\mathbf{d}$ , it is easy to see that the design is not necessarily connected. For example, consider  $p = 3, q = 4$ . Then the design  $\mathbf{d}^{(1)} = (0, 2, 4, 6)$  implies that  $C^{(1)} = \frac{1}{4}\text{Cir}((12, 0, -3, 0, -2, 0, -2, 0, -2, 0, 3, 0))$ , with  $\text{rank}(C^{(1)})=10$ . Hence, design  $\mathbf{d}^{(1)}$  is disconnected. This is because operators with odd serial numbers work on odd days and operators with even serial numbers work on even days. On the other hand, for designs  $\mathbf{d}^{(2)} = (0, 2, 5, 7)$  and  $\mathbf{d}^{(3)} = (0, 2, 4, 9)$  we have

$$C^{(2)} = C^{(3)} = \frac{1}{4}\text{Cir}((12, 0, -2, -1, -1, -2, 0, -2, -1, -1, -2, 0)),$$

with  $\text{rank}=11$ . Hence, designs  $\mathbf{d}^{(2)}$  and  $\mathbf{d}^{(3)}$  are connected. Note that the elements of  $\mathbf{d}^{(2)}$  are distinct (modulo 4), but those of  $\mathbf{d}^{(3)}$  are not.

Let  $C^+$  denote the Moore-Penrose inverse of  $C$ . It turns out that  $C^+$  is also a symmetric, circulant matrix, with the same rank as that of  $C$ . For a connected design, let the *positive*

eigen values of  $C$  be denoted by  $\lambda^+ = (\lambda_1, \lambda_2, \dots, \lambda_{n-1})$  with  $\lambda_1 \geq \lambda_2 \geq \dots \geq \lambda_{n-1} > 0$ . Then, the *positive* eigen values of  $C^+$  are  $0 < \lambda_1^{-1} \leq \lambda_2^{-1} \leq \dots \leq \lambda_{n-1}^{-1}$ .

We prefer a connected design  $\mathbf{d}$  that achieves a low average variance of estimates of elementary contrasts between all  $\binom{n}{2}$  pairs of operators, which equals (see Shah and Sinha (1989))

$$\bar{v} = \sum \sum_{i < j} \text{var}(\widehat{\tau}_i - \widehat{\tau}_j) = 2\sigma^2 \text{trace}(C^+) / (n-1) = \frac{2\sigma^2}{n-1} \sum_{i=1}^{n-1} \lambda_i^{-1},$$

where  $\sigma^2$  is the variance of the error component in the ANOVA model. We may mention in passing that a design which attains the least value of the average variance is termed as an A-optimal design. We do not venture into this study of optimality. See Shah and Sinha (1989) for technical details.

In practice, for given  $p$  and  $q$ , we can lay down, in advance, a set of choices of  $\mathbf{d}$  for which the design is operator-day connected. This will provide the experimenters with some flexibility to accommodate different types of operator availability and still retain operator-day connectedness. Below we give numerical computation of  $\bar{v}$  in some of the examples presented in this paper.

In Examples 3 and 4,  $p = 3 = q$ , and  $\mathbf{d} = (0, 1, 2)$ . Then the following hold (correct to four decimal places):

$$\begin{aligned} NN' &= \text{Cir}((3, 2, 1, 0, 0, 0, 0, 1, 2)) = N'N \\ C &= \frac{1}{3} \text{Cir}((6, -2, -1, 0, 0, 0, 0, -1, -2)) \\ C^+ &= \text{Cir}((0.5054, 0.1002, -0.0174, -0.1416, -0.1939, -0.1939, -0.1416, -0.0174, -0.1002)) \\ \lambda^+ &= (3.0000, 3.0000, 2.7422, 2.7422, 2.3949, 2.3949, 0.8628, 0.8628). \end{aligned}$$

The average variance of all pairwise elementary contrasts is  $\bar{v} = 1.1373 \sigma^2$ .

In Example 5,  $p = 3 = q$ , and  $\mathbf{d} = (0, 2, 4)$ . Then (correct to four decimal places):

$$\begin{aligned} NN' &= \text{Cir}((3, 0, 2, 0, 1, 1, 0, 2, 0)) = N'N \\ C &= \frac{1}{3} \text{Cir}((6, 0, -2, 0, -1, -1, 0, -2, 0)) \\ C^+ &= \text{Cir}((0.5054, -0.1939, 0.1002, -0.1416, -0.0174, -0.0174, -0.1416, -0.1002, -0.1939)) \\ \lambda^+ &= (3.0000, 3.0000, 2.7422, 2.7422, 2.3949, 2.3949, 0.8628, 0.8628). \end{aligned}$$

Note that  $NN'$ ,  $C$ ,  $C^+$  in Example 5 are permutations of the respective matrices in Examples 3 and 4. Consequently,  $\lambda^+$  and  $\bar{v}$  are exactly the same as in those examples. Therefore, the operator-day designs in these three examples are equally good with respect to A-optimality



criterion. Note, however, that in Example 5 operators are allowed a day of rest in between working days with no loss of efficiency in estimating their effects!

In Example 8,  $p = 5, q = 3$ , and  $\mathbf{d} = (0, 1, 2)$ . Then (correct to four decimal places):

$$\begin{aligned} NN' &= \text{Cir}((3, 2, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 2)) = N'N \\ C &= \frac{1}{3}\text{Cir}((6, -2, -1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, -1, -2)) \\ C^+ &= \text{Cir}((0.7610, 0.3447, 0.1937, 0.0139, -0.1156, -0.2169, -0.2833, -0.3167, \\ &\quad -0.3167, -0.2833, -0.2167, -0.1159, 0.0139, 0.1937, 0.3447)) \\ \lambda^+ &= (3.0000, 3.0000, 2.8727, 2.8727, 2.7915, 2.7915, 2.6952, 2.6952, \\ &\quad 2.1273, 2.1273, 1.1775, 1.1775, 0.3359, 0.3359). \end{aligned}$$

The average variance of all pairwise elementary contrasts is  $\bar{v} = 1.6307 \sigma^2$ .

In Example 9,  $p = 5, q = 3$ , and  $\mathbf{d} = (0, 2, 4)$ . Then  $NN', C, C^+$  are permutations of the respective matrices in Example 8. Consequently,  $\lambda^+$  and  $\bar{v}$  are exactly the same. Again, the operator-day designs in Examples 8 and 9 are equally good with respect to A-optimality criterion. Moreover, in Example 9 operators are allowed a day of rest in between working days with no loss of efficiency in estimating their effects!

Similar calculations can be carried out for the general  $p \times q$  CSDK designs. For the connected design  $\mathbf{d} = (0, 1, 2, \dots, q - 1)$ , we compute  $\bar{v}$ , the average variance of elementary contrasts between all  $\binom{n}{2}$  pairs of operators for various values of  $p$  and  $q$ .

Table B1. Average variance  $\bar{v}$  of all  $\binom{pq}{2}$  elementary contrasts ( $\times \sigma^{-2}$ )

| $p \setminus q$ | 3      | 4      | 5      | 6      | 7      | 8      | 9      |
|-----------------|--------|--------|--------|--------|--------|--------|--------|
| 2               | 0.8967 | 0.6176 | 0.4717 | 0.3817 | 0.3206 | 0.2763 | 0.2428 |
| 3               | 1.1373 | 0.7437 | 0.5497 | 0.4348 | 0.3591 | 0.3056 | 0.2658 |
| 4               | 1.3813 | 0.8737 | 0.6305 | 0.4901 | 0.3993 | 0.3361 | 0.2898 |
| 5               | 1.6307 | 1.0051 | 0.7124 | 0.5461 | 0.4401 | 0.3672 | 0.3142 |
| 6               | 1.8792 | 1.1372 | 0.7948 | 0.6025 | 0.4812 | 0.3985 | 0.3389 |
| 7               | 2.1281 | 1.2696 | 0.8774 | 0.6591 | 0.5224 | 0.4299 | 0.3636 |
| 8               | 2.3773 | 1.4023 | 0.9603 | 0.7159 | 0.5638 | 0.4614 | 0.3884 |
| 9               | 2.6267 | 1.5351 | 1.0432 | 0.7727 | 0.6052 | 0.4929 | 0.4132 |

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## 7. References

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